



Analyzing the Impact of the 2005 Medicaid Changes on the Financial and Service Health of Missouri Hospitals

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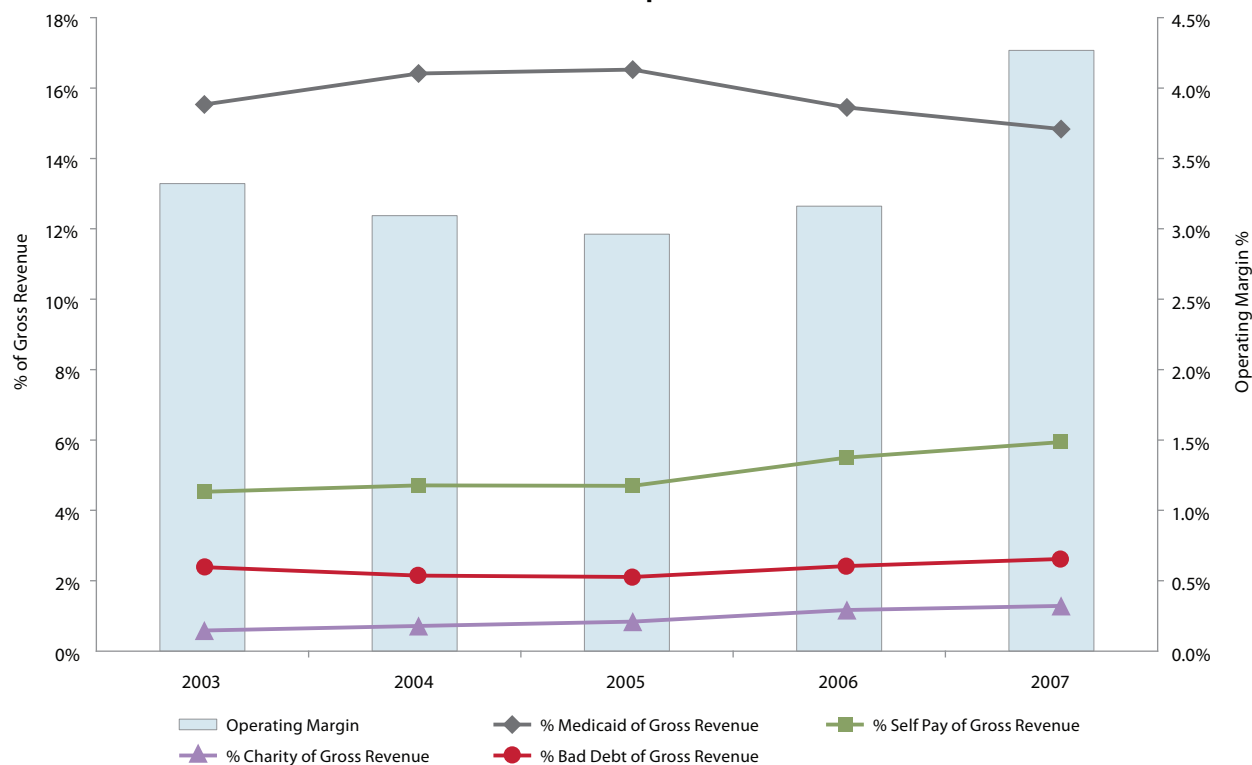
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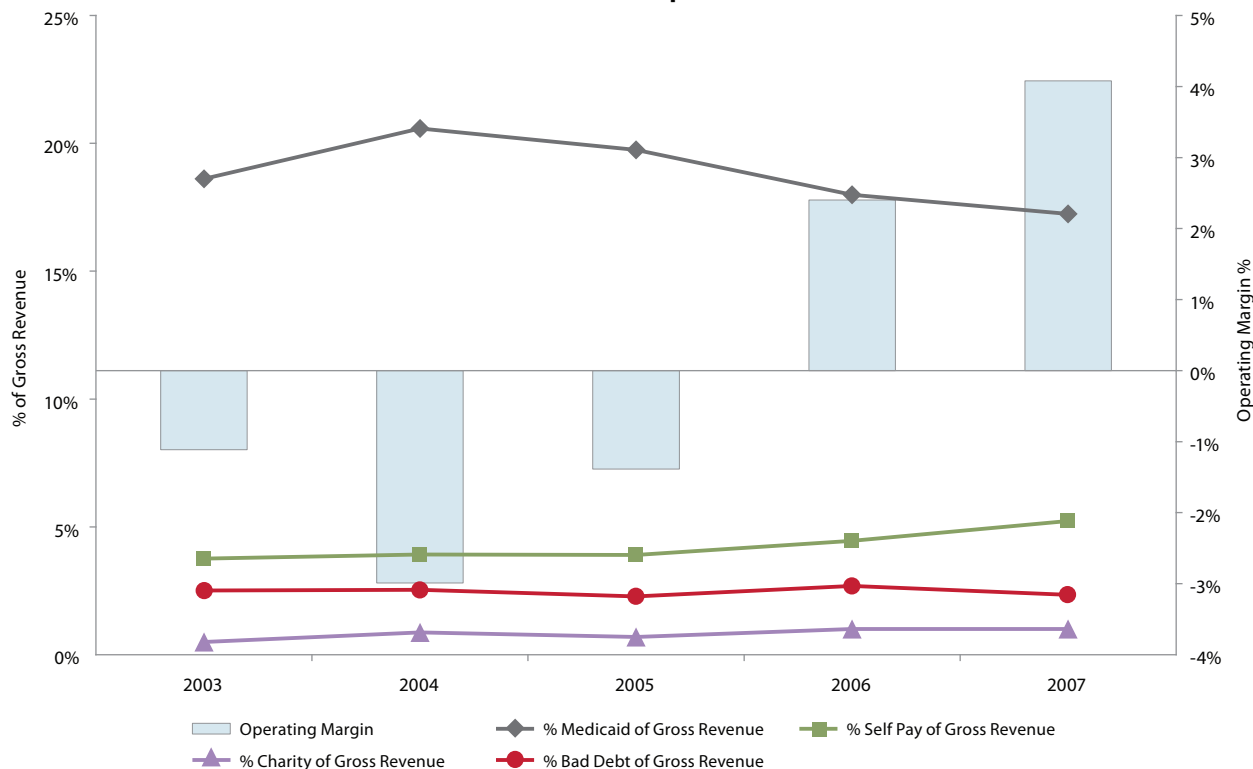
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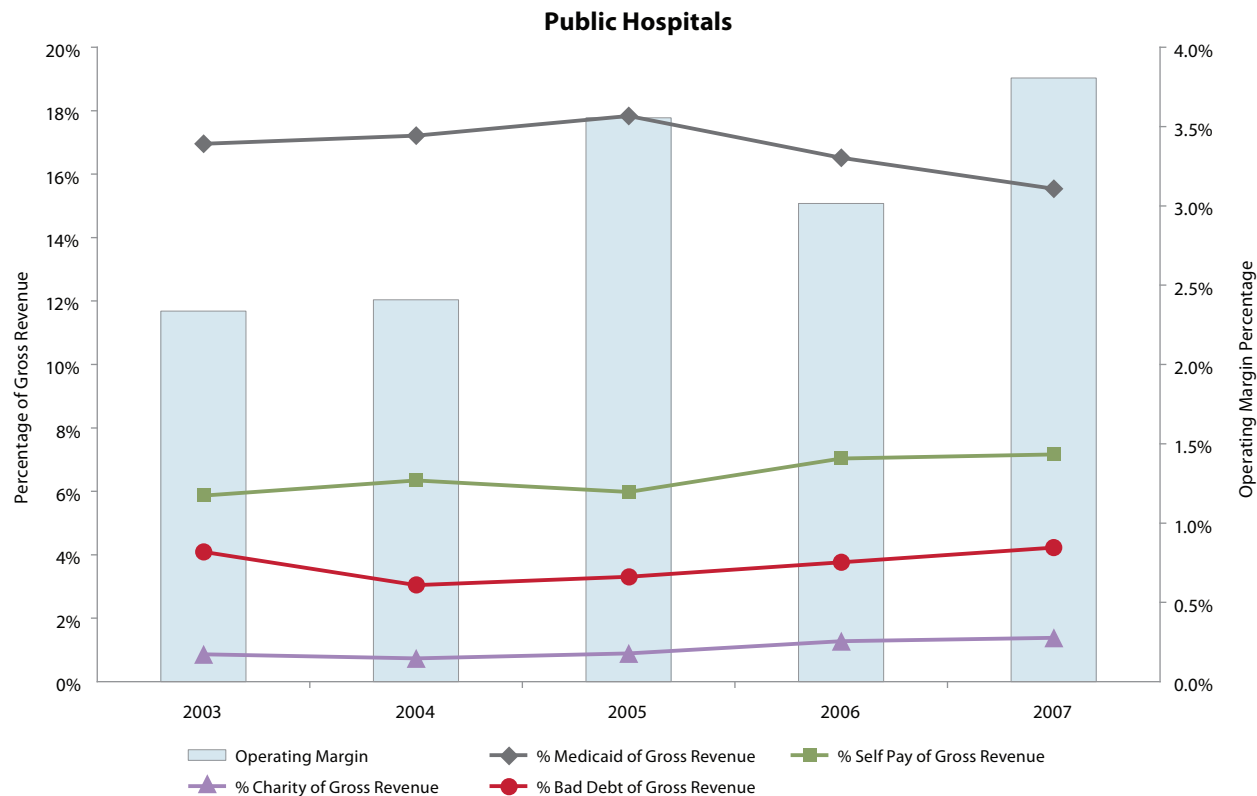
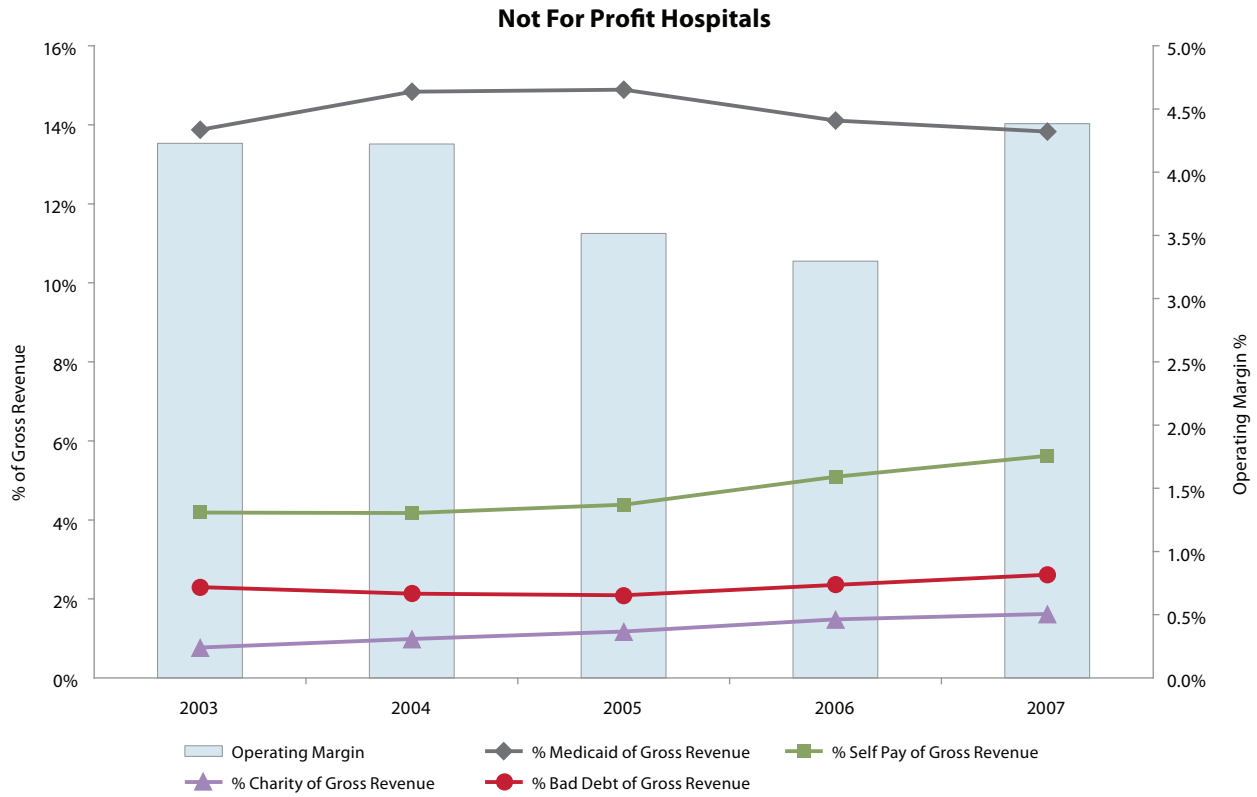
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All Hospitals

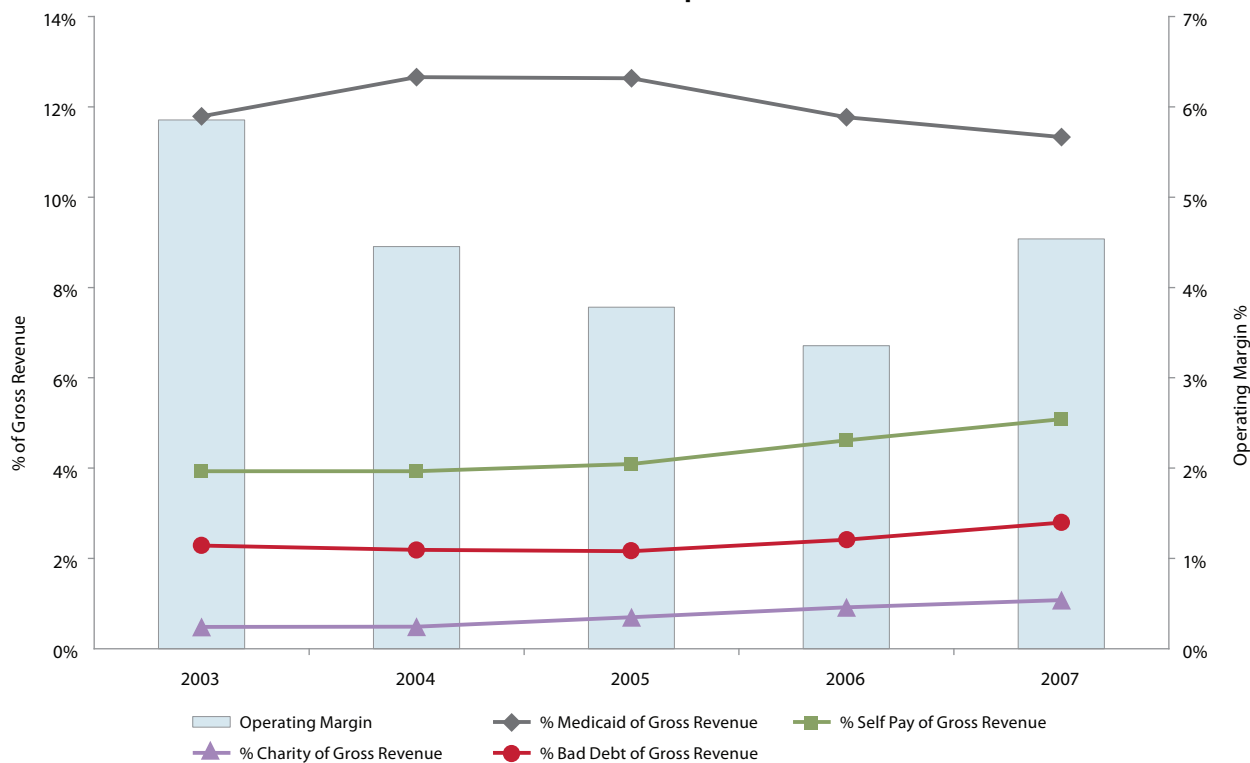


For Profit Hospitals

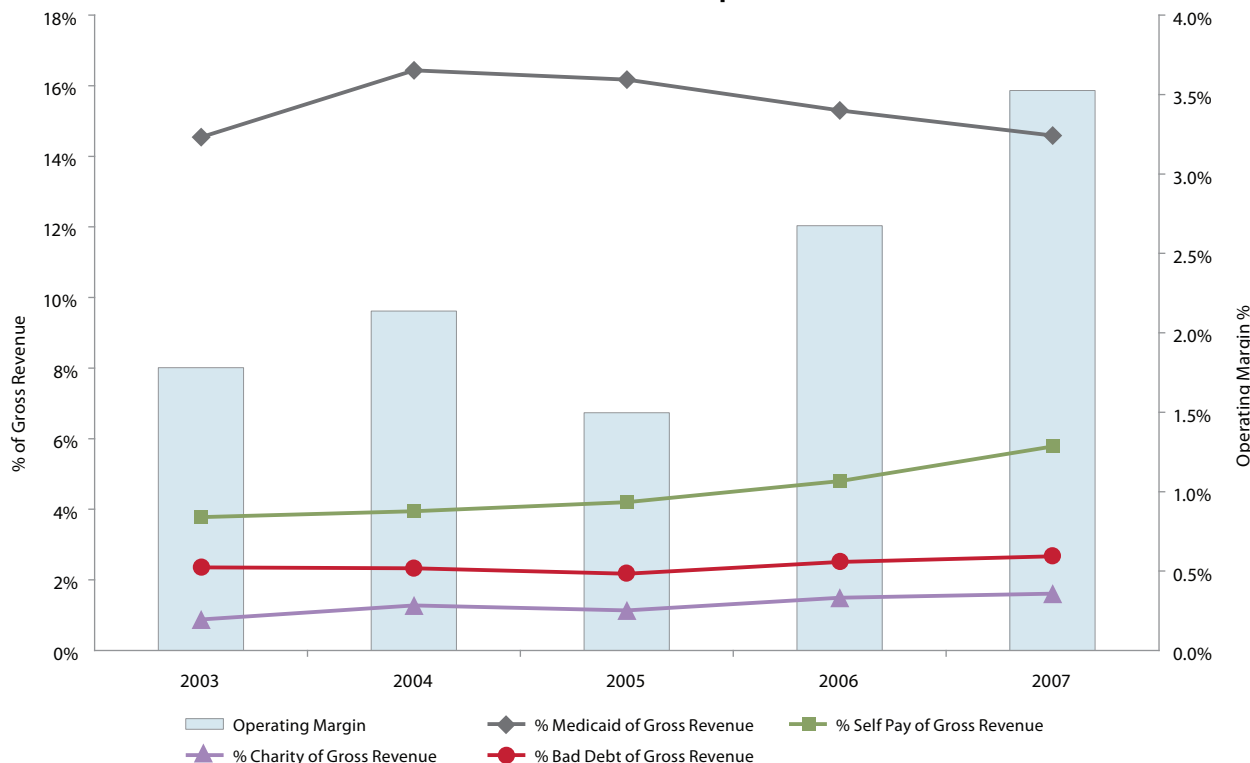


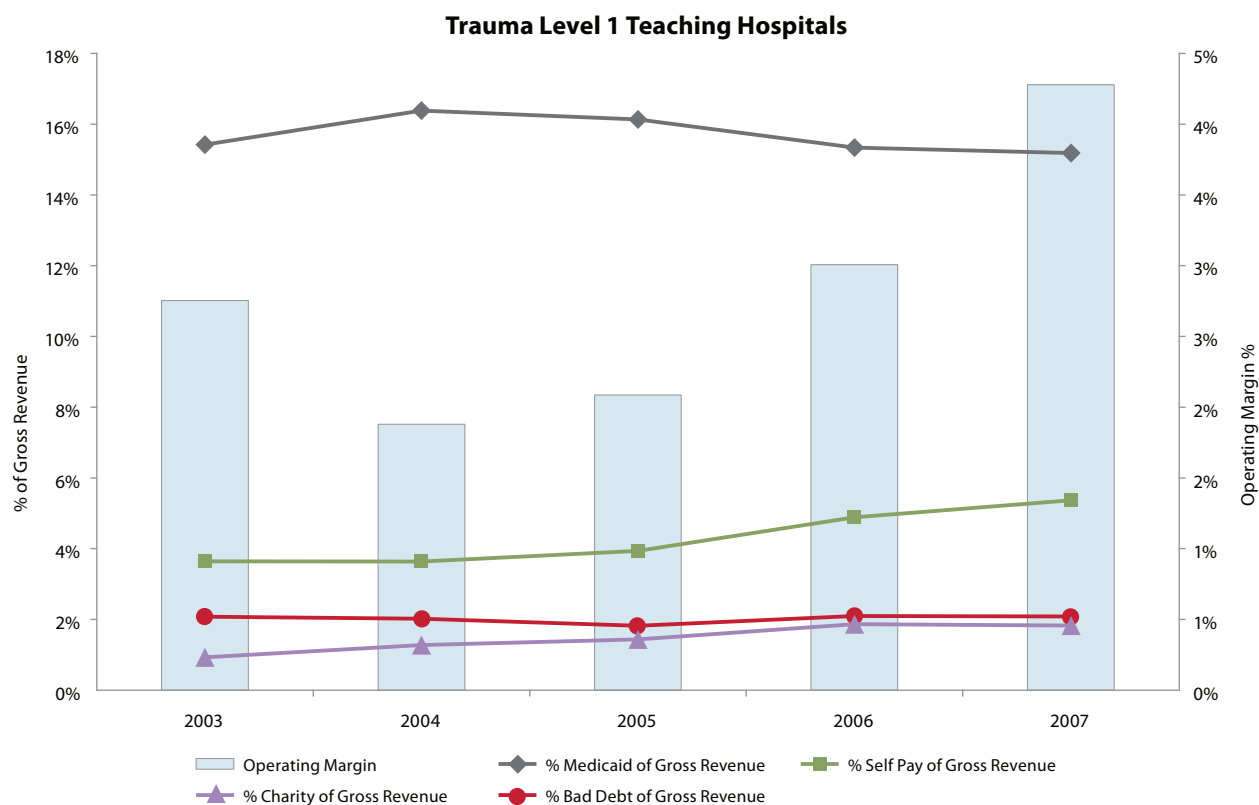
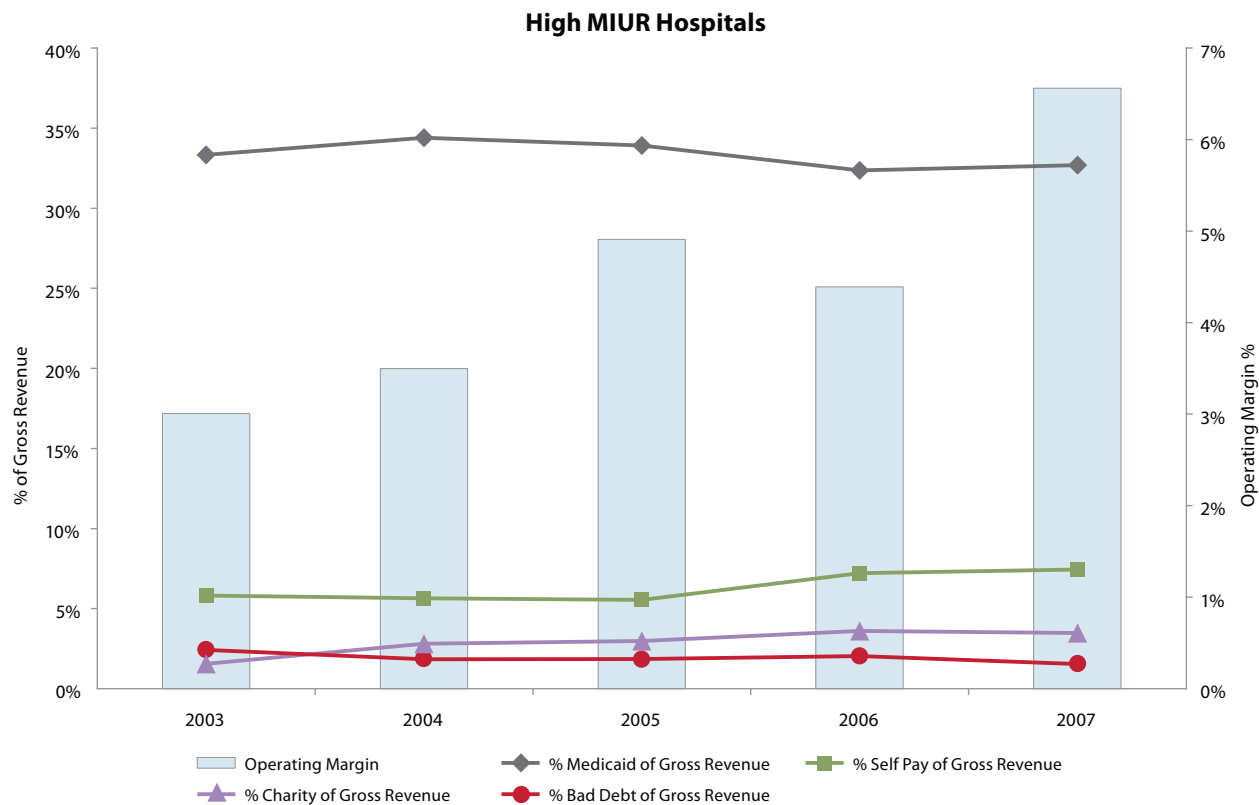


Low MIUR Hospitals

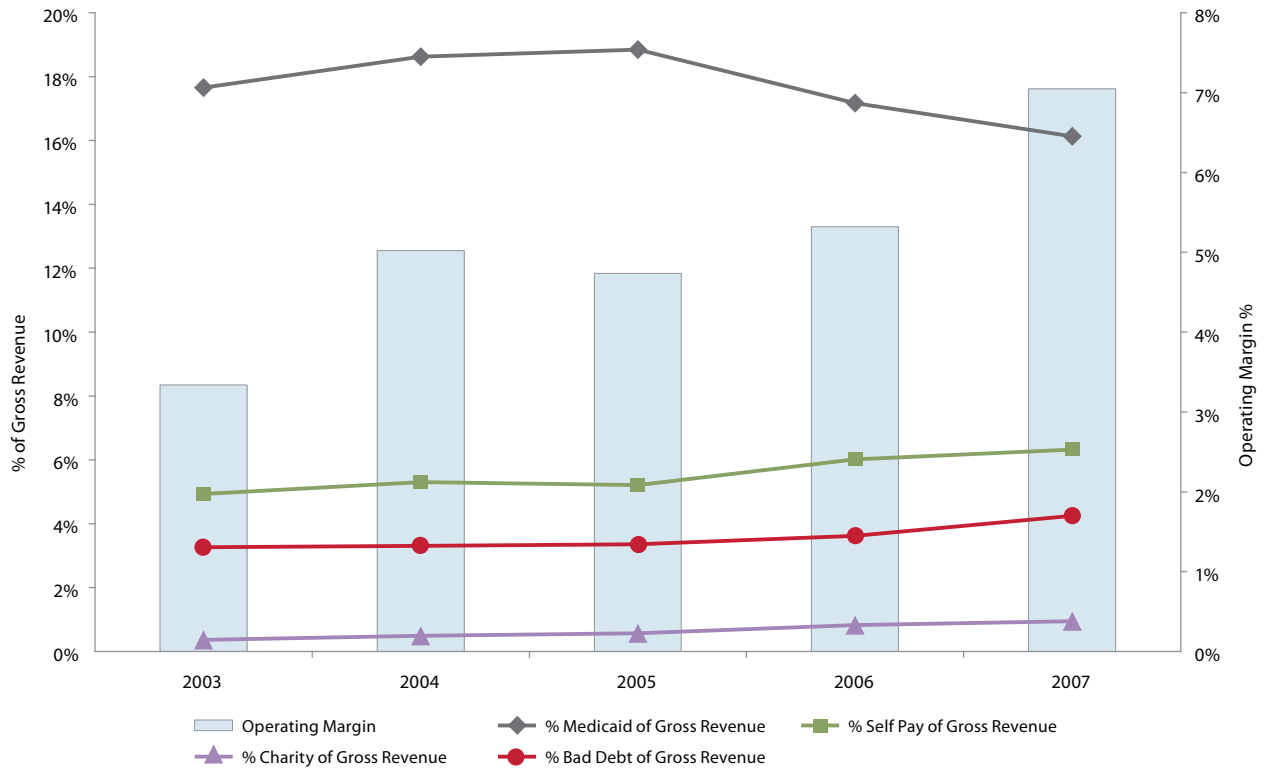


Medium MIUR Hospitals

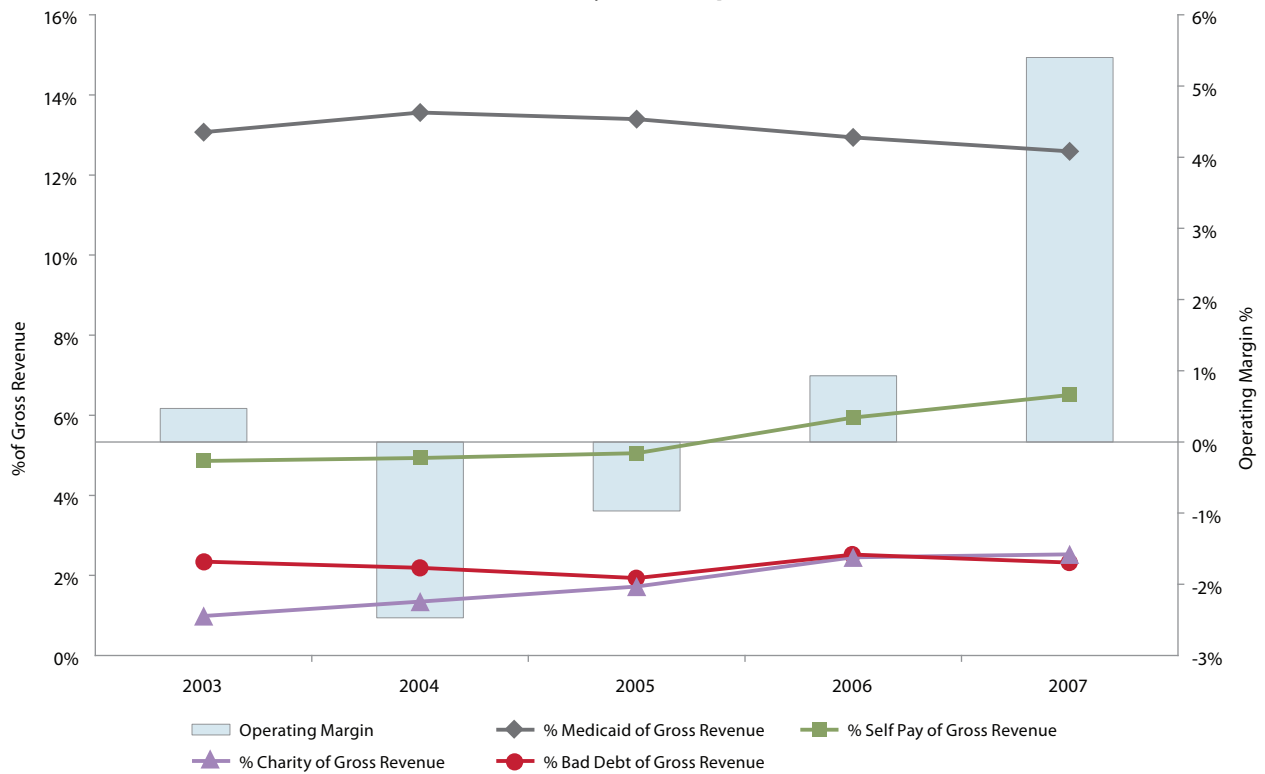




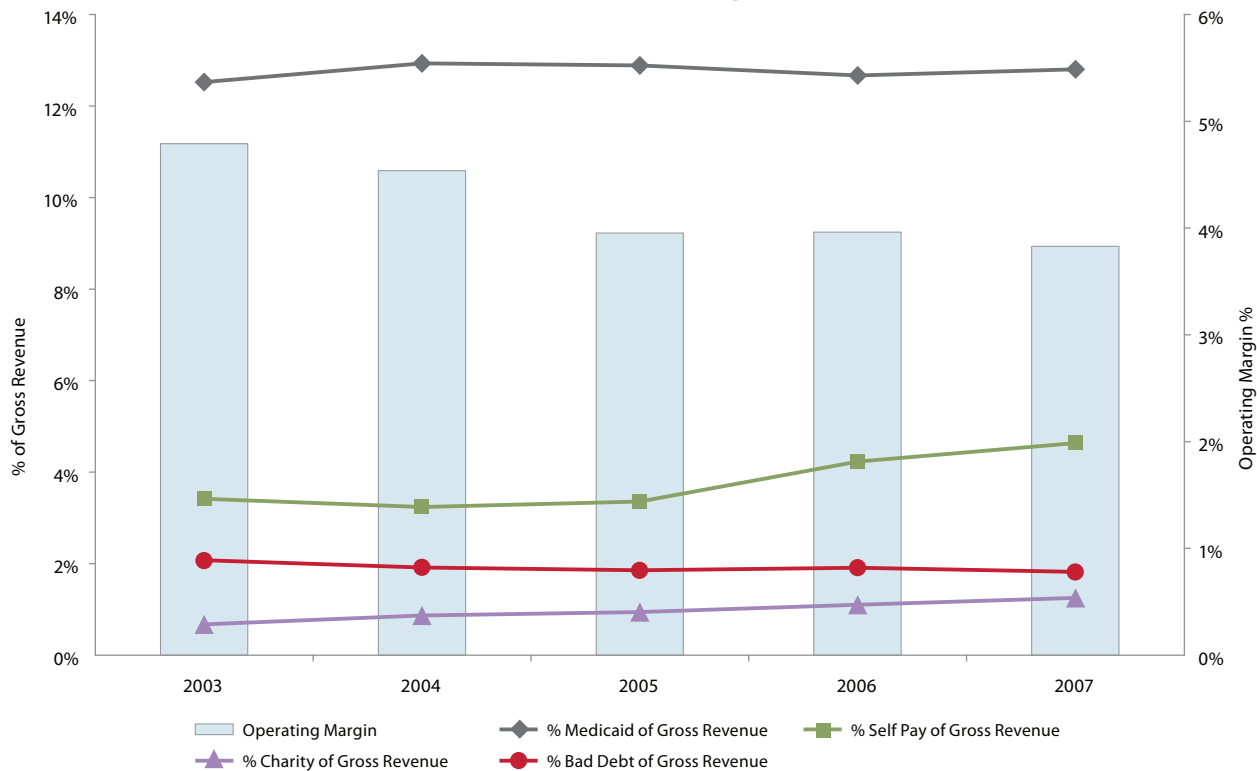
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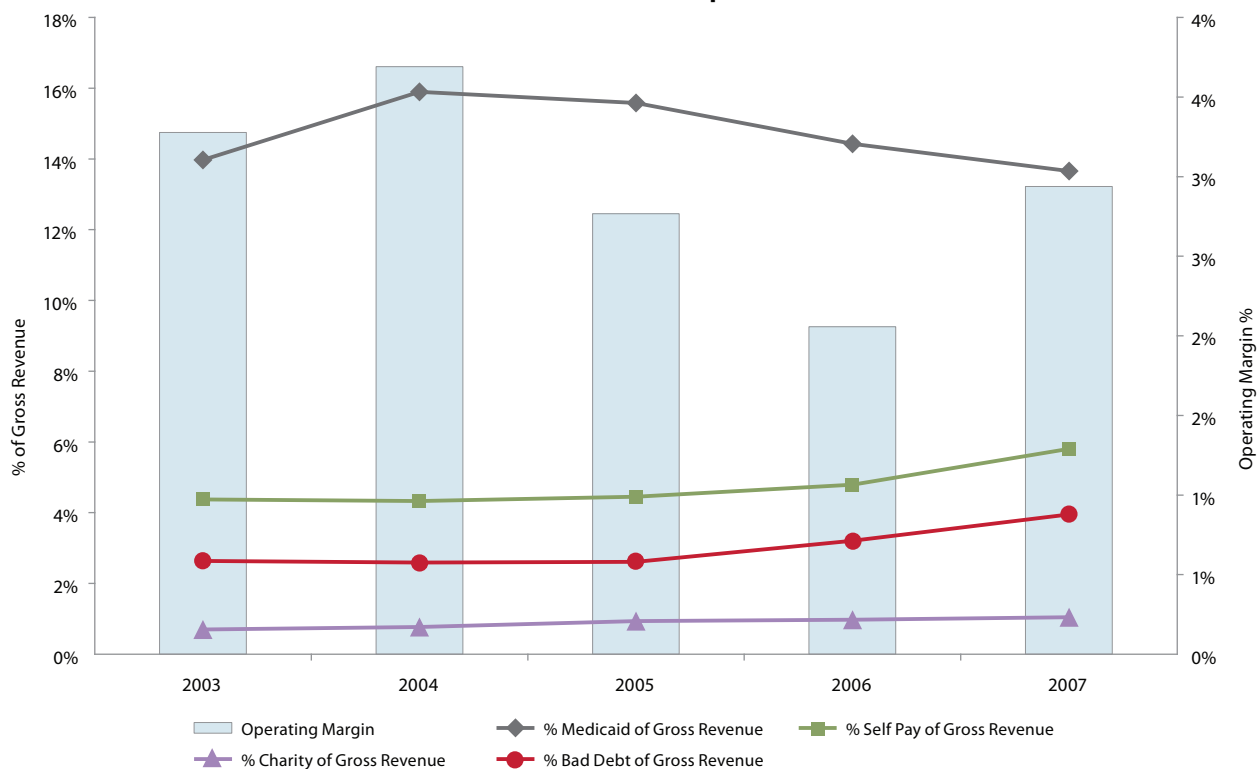
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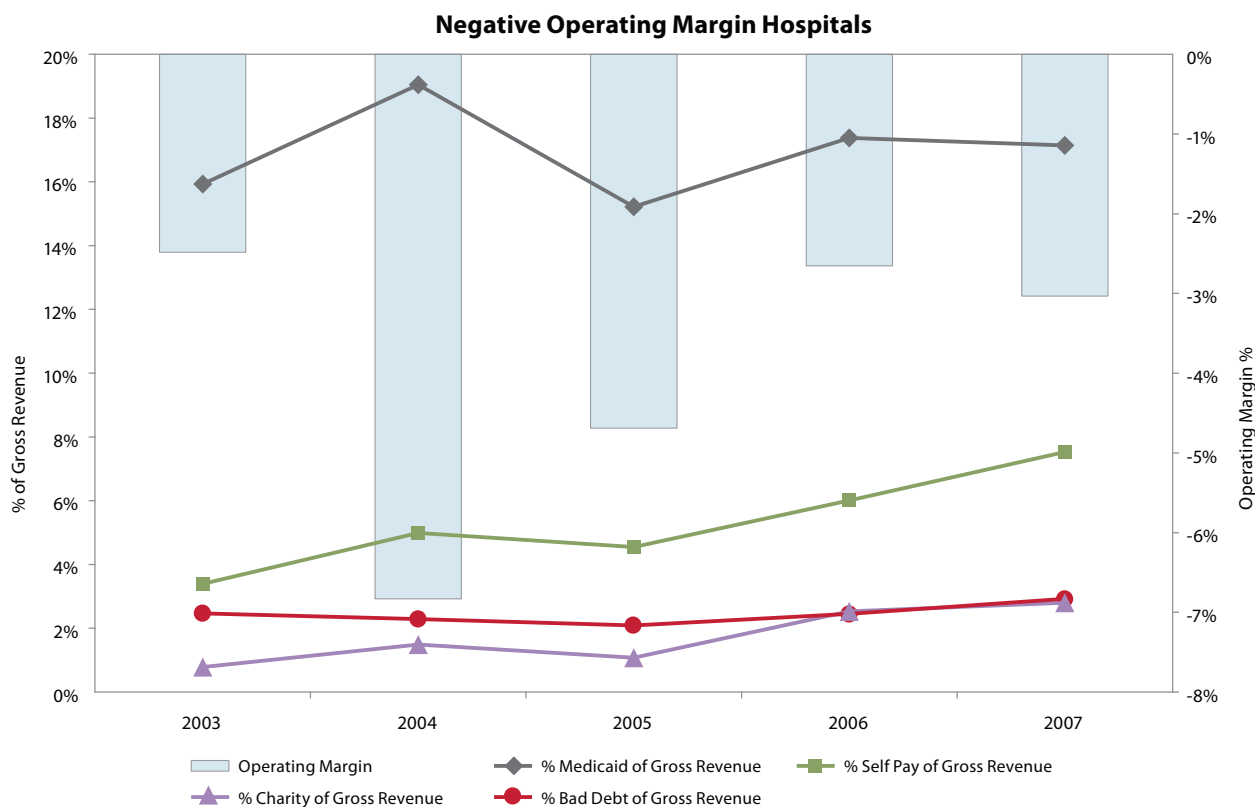
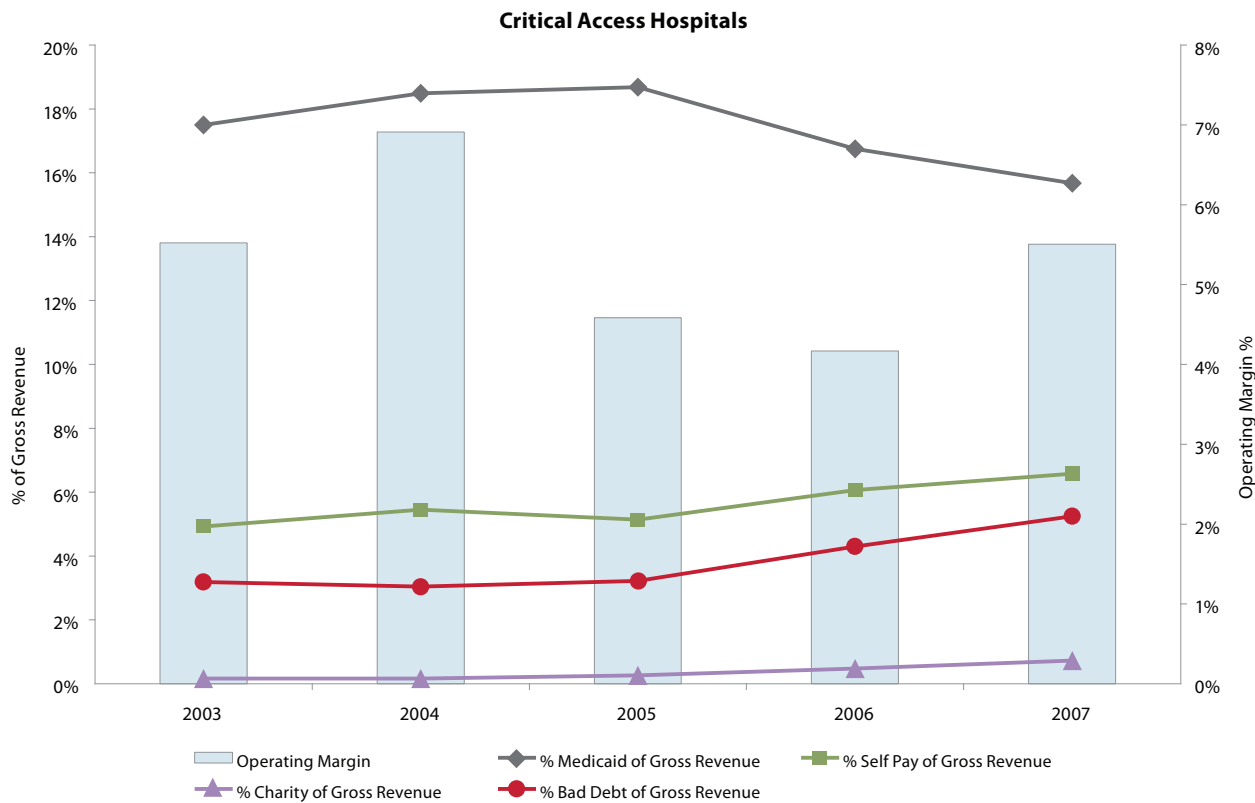


St. Louis MSA Hospitals



Other MSA Hospitals





All Hospitals (n=110)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	18,808	18,865	18,874	18,347	17,880,000	92,774	57	0.30%	-518	-2.75%	-467	-2.55%	-928	-4.93%
Admissions Total	812,275	826,804	830,665	824,281	816,686	4,110,711	14,529	0	-2,523	0	-7,595	0	4,411	0
Neonatal Admissions	9260	10415	11257	11842	10593	53,367	1,155	12.47%	1,427	13.70%	-1,249	-10.55%	1,333	14.40%
Inpatient Days	4,287,243	4,334,243	4,346,125	4,237,702	4,187,342	21,392,655	47,000	1.10%	-96,541	-2.23%	-50,360	-1.19%	-99,901	-2.33%
Length Of Stay	5.278	5.242	5.232	5.141	5.127	5.204	-0.036	-0.68%	-0.101	-1.93%	-0.014	-0.27%	-0.151	-2.86%
Total Medicaid Inpatient Days	707472	787117	838344	827505	804600	3,965,038	79,645	11.26%	40,388	5.13%	-22,905	-2.77%	97,128	13.73%
Emergency Room Visits	2,508,889	2,575,388	2,680,902	2,626,769	2,663,514	13,055,462	66,499	2.65%	51,381	2.00%	36,745	1.40%	154,625	6.16%
Outpatient Visits	14,955,979	16,016,652	17,143,309	17,003,670	17,713,135	82,832,745	1,060,673	7.09%	987,018	6.16%	709,465	4.17%	2,757,156	18.44%
Gross Revenue	24,611,394,284	27,707,336,976	30,609,973,173	33,028,734,451	35,768,653,136	151,726,092,020	3,095,942,692	12.58%	5,321,397,475	19.21%	2,739,918,685	8.30%	11,157,258,852	45.33%
Total Medicaid Net Rev.	2,069,568,779	2,043,351,531	2,259,513,537	2,523,847,216	2,666,384,766	11,562,665,829	-26,217,248	-1.27%	480,495,685	23.52%	142,537,551	5.65%	596,815,988	28.84%
Local Tax Subsidy	123,847,447	159,198,558	155,419,029	174,600,650	192,888,498	805,954,182	35,351,111	28.54%	15,402,092	9.67%	18,287,848	10.47%	69,041,051	55.75%
Charity Care	248,853,650	360,792,442	385,608,568	528,185,351	600,970,153	2,124,410,164	111,938,792	44.98%	167,392,909	46.40%	72,784,802	13.78%	352,116,503	141.50%
Bad Debt Expense	626,574,092	639,726,892	695,138,767	852,180,352	993,813,251	3,807,433,354	13,152,800	2.10%	212,453,460	33.21%	141,632,899	16.62%	367,239,159	58.61%
Total Operating Expenses	11,123,518,003	12,090,729,648	13,130,357,787	14,103,796,812	14,959,695,204	65,408,097,454	967,211,645	8.70%	2,013,067,164	16.65%	855,898,392	6.07%	3,836,177,201	34.49%
Net Operating Income	369,444,288	374,038,739	388,946,291	445,901,341	638,430,745	2,216,761,404	4,594,451	1.24%	71,862,602	19.21%	192,529,404	43.18%	268,986,457	72.81%
Net Operating Margin	3.32%	3.09%	2.96%	3.16%	4.27%	3.36%	-0.23%	-6.86%	0.07%	2.20%	1.11%	34.99%	0.95%	28.49%
% Medicaid of Gross Revenue	15.57%	16.45%	16.56%	15.49%	14.88%	15.79%	0.88%	5.62%	-0.95%	-5.80%	-0.61%	-3.95%	-0.69%	-4.43%
% Self Pay of Gross Revenue	4.67%	4.85%	4.84%	5.63%	6.07%	5.21%	0.18%	3.76%	0.78%	16.16%	0.44%	7.77%	1.40%	29.88%
% Charity of Gross Revenue	0.76%	0.89%	1.01%	1.34%	1.45%	1.09%	0.13%	16.45%	0.45%	50.98%	0.11%	8.36%	0.69%	90.52%
% Bad Debt of Gross Revenue	2.55%	2.31%	2.27%	2.58%	2.78%	2.50%	-0.24%	-9.31%	0.27%	11.75%	0.20%	7.69%	0.23%	9.14%

For-Profit Hospitals (n=17)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007	
	Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	2,639	2,592	2,449	2,322	2,121,000	-47	-1.78%	-270	-10.42%	-201	-8.66%	-518	-19.63%
Admissions Total	103,608	101,126	98,956	93,230	86,860	-2,482	0	-7,896	0	-6,370	0	-16,748	0
Neonatal Admissions	306	260	165	157	146	-46	-15.03%	-103	-39.62%	-11	-7.01%	-160	-52.29%
Inpatient Days	559,995	529,896	505,130	457,646	422,429	-30,099	-5.37%	-72,250	-13.63%	-35,217	-7.70%	-137,566	-24.57%
Length Of Stay	5.405	5.24	5.105	4.909	4.863	-0.165	-3.05%	-0.331	-6.32%	-0.045	-0.93%	-0.542	-10.02%
Total Medicaid Inpatient Days	105,349	102,459	98,792	88,630	81,129	-2,890	-2.74%	-13,829	-13.50%	-7,501	-8.46%	-24,220	-22.99%
Emergency Room Visits	309,949	304,996	310,166	315,639	285,426	-4,953	-1.60%	10,643	3.49%	-30,213	-9.57%	-24,523	-7.91%
Outpatient Visits	1,321,226	1,417,824	1,508,481	1,492,534	1,295,926	96,598	7.31%	74,710	5.27%	-196,608	-13.17%	-25,300	-1.91%
Gross Revenue	4,016,833,432	4,369,491,551	4,670,530,997	4,637,943,591	4,771,776,582	352,658,119	8.78%	268,452,040	6.14%	133,832,991	2.89%	754,943,150	18.79%
Total Medicaid Net Rev.	294,496,969	281,550,952	277,601,783	309,619,231	269,613,949	-12,946,016	-4.40%	28,068,279	9.97%	-40,005,282	-12.92%	-24,883,019	-8.45%
Local Tax Subsidy	0	0	0	0	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!
Charity Care	43,626,156	55,634,113	51,712,087	74,558,572	70,679,159	12,007,957	27.52%	18,924,459	34.02%	-3,879,413	-5.20%	27,053,003	62.01%
Bad Debt Expense	100,801,027	110,935,858	106,395,241	124,652,537	111,941,688	10,134,831	10.05%	13,716,679	12.36%	-12,710,849	-10.20%	11,140,661	11.05%
Total Operating Expenses	1,326,072,535	1,452,643,789	1,499,922,245	1,476,436,001	1,456,079,549	126,571,254	9.54%	23,792,212	1.64%	-20,356,452	-1.38%	130,007,014	9.80%
Net Operating Income	-14,751,925	-43,407,713	-20,771,508	35,448,674	59,377,465	-28,655,788	194.25%	78,856,387	-181.66%	23,928,791	67.50%	74,129,390	-502.51%
Net Operating Margin	-1.11%	-2.99%	-1.38%	2.40%	4.08%	-1.88%	168.61%	5.39%	-180.35%	1.68%	69.84%	5.19%	-466.57%
% Medicaid of Gross Revenue	18.61%	20.58%	19.74%	17.99%	17.24%	1.96%	10.55%	-2.59%	-12.59%	-0.75%	-4.18%	-1.38%	-7.40%
% Self Pay of Gross Revenue	3.76%	3.92%	3.90%	4.46%	5.23%	0.16%	4.37%	0.54%	13.64%	0.77%	17.24%	1.47%	39.06%
% Charity of Gross Revenue	0.50%	0.87%	0.70%	1.00%	1.01%	0.37%	73.95%	0.13%	15.19%	0.00%	0.25%	0.50%	100.87%
% Bad Debt of Gross Revenue	2.51%	2.54%	2.28%	2.69%	2.35%	0.03%	1.17%	0.15%	5.86%	-0.34%	-12.72%	-0.16%	-6.52%

Not-For-Profit Hospitals (n=56)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	13,005	13,145	13,142	12,902	12,666,000	64,860	140	1.08%	-243	-1.85%	-236	-1.83%	-339	-2.61%
Admissions Total	593,802	606,382	610,112	609,212	607,347	3,026,855	12,580	0	2,830	0	-1,865	0	13,545	0
Neonatal Admissions	7,887	9,104	10,109	10,574	9,448	47,122	1,217	15.43%	1,470	16.15%	-1,126	-10.65%	1,561	19.79%
Inpatient Days	3,065,924	3,140,706	3,151,902	3,115,362	3,096,493	15,570,387	74,782	2.44%	-25,344	-0.81%	-18,869	-0.61%	30,569	1.00%
Length Of Stay	5.163	5.179	5.166	5.114	5.098	5.144	0.0162	0.31%	-0.0657	-1.27%	-0.0154	-0.30%	-0.0648	-1.26%
Total Medicaid Inpatient Days	459,020	553,042	583,727	574,723	565,456	2,735,968	94,022	20.48%	21,681	3.92%	-9,267	-1.61%	106,436	23.19%
Emergency Room Visits	1,748,670	1,796,751	1,892,464	1,837,659	1,893,274	9,168,818	48,081	2.75%	40,908	2.28%	55,615	3.03%	144,604	8.27%
Outpatient Visits	10,674,949	11,377,044	12,289,593	12,043,403	12,843,273	59,228,262	702,095	6.58%	666,359	5.86%	799,870	6.64%	2,168,324	20.31%
Gross Revenue	17,662,053,581	19,943,504,554	22,160,617,413	24,254,474,457	26,509,164,466	110,529,814,471	2,281,450,973	12.92%	4,310,969,903	21.62%	2,254,690,009	9.30%	8,847,110,885	50.09%
Total Medicaid Net Rev.	1,414,528,066	1,446,942,865	1,629,152,277	1,841,778,142	2,000,085,000	8,332,486,350	32,414,799	2.29%	394,835,277	27.29%	158,306,857	8.60%	585,556,934	41.40%
Local Tax Subsidy	31,352,475	37,484,625	35,556,845	39,008,645	43,673,760	187,076,350	6,132,150	19.56%	1,524,020	4.07%	4,665,115	11.96%	12,321,285	39.30%
Charity Care	143,137,063	240,626,080	271,794,670	365,826,796	424,634,060	1,446,018,669	97,489,017	68.11%	125,200,716	52.03%	58,807,264	16.08%	281,496,997	196.66%
Bad Debt Expense	405,816,289	425,561,325	463,793,814	571,754,036	692,296,238	2,559,221,702	19,745,036	4.87%	146,192,711	34.35%	120,542,202	21.08%	286,479,949	70.59%
Total Operating Expenses	8,209,922,836	8,887,158,740	9,729,459,923	10,541,148,340	11,259,223,675	48,626,913,614	677,235,804	8.25%	1,653,989,600	18.61%	718,075,335	6.81%	3,049,300,739	37.14%
Net Operating Income	347,096,240	375,290,910	342,142,298	347,548,600	493,618,106	1,905,696,154	28,194,670	8.12%	-27,742,310	-7.39%	146,069,506	42.03%	146,521,866	42.21%
Net Operating Margin	4.23%	4.22%	3.52%	3.30%	4.38%	3.93%	0.00%	-0.12%	-0.93%	-21.92%	1.09%	32.97%	0.16%	3.70%
% Medicaid of Gross Revenue	13.87%	14.84%	14.89%	14.11%	13.83%	14.31%	0.96%	6.94%	-0.73%	-4.92%	-0.28%	-1.97%	-0.05%	-0.33%
% Self Pay of Gross Revenue	4.19%	4.17%	4.39%	5.09%	5.62%	4.69%	-0.01%	-0.25%	0.92%	21.99%	0.53%	10.40%	1.44%	34.34%
% Charity of Gross Revenue	0.77%	0.99%	1.17%	1.48%	1.62%	1.21%	0.22%	27.99%	0.49%	50.08%	0.14%	9.38%	0.85%	110.10%
% Bad Debt of Gross Revenue	2.30%	2.13%	2.09%	2.36%	2.61%	2.30%	-0.16%	-7.13%	0.22%	10.47%	0.25%	10.78%	0.31%	13.66%

Public Hospitals (n=37)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	3,164	3,128	3,283	3,123	3,093,000	15,791	-36	-1.14%	-5	-0.16%	-30	-0.96%	-71	-2.24%
Admissions total	114,865	119,296	121,597	121,839	122,479	600,076	4,431	0	2,543	0	640	0	7,614	0
Neonatal Admissions	1,067	1,051	983	1,111	999	5,211	-16	-1.50%	60	5.71%	-112	-10.08%	-68	-6.37%
Inpatient Days	661,324	663,641	689,093	664,694	668,420	3,347,172	2,317	0.35%	1,053	0.16%	3,726	0.56%	7,096	1.07%
Length Of Stay	5.757	5.563	5.667	5.456	5.457	5.58	-0.194	-3.38%	-0.107	-1.93%	0.002	0.04%	-0.3	-5.21%
Total Medicaid Inpatient Days	143,103	131,616	155,825	164,152	158,015	752,711	-11,487	-8.03%	32,536	24.72%	-6,137	-3.74%	14,912	10.42%
Emergency Room Visits	450,270	473,641	478,272	473,471	484,814	2,360,468	23,371	5.19%	-170	-0.04%	11,343	2.40%	34,544	7.67%
Outpatient Visits	2,959,804	3,221,784	3,345,235	3,467,733	3,573,936	16,568,492	261,980	8.85%	245,949	7.63%	106,203	3.06%	614,132	20.75%
Gross Revenue	2,932,507,271	3,394,340,871	3,778,824,763	4,136,316,403	4,487,712,088	18,729,701,396	461,833,600	15.75%	741,975,532	21.86%	351,395,685	8.50%	1,555,204,817	53.03%
Total Medicaid Net Rev.	360,543,744	314,857,713	352,759,477	372,449,842	396,685,818	1,797,296,594	-45,686,031	-12.67%	57,592,129	18.29%	24,235,976	6.51%	36,142,073	10.02%
Local Tax Subsidy	92,494,972	121,713,933	119,862,184	135,592,005	149,214,738	618,877,832	29,218,961	31.59%	13,878,072	11.40%	13,622,733	10.05%	56,719,766	61.32%
Charity Care	62,090,431	64,532,249	62,101,811	87,799,983	105,656,934	382,181,408	2,441,818	3.93%	23,267,734	36.06%	17,856,951	20.34%	43,566,503	70.17%
Bad Debt Expense	119,956,776	103,229,709	124,949,712	155,773,779	189,575,325	693,485,301	-16,727,067	-13.94%	52,544,070	50.90%	33,801,546	21.70%	69,618,549	58.04%
Total Operating Expenses	1,587,522,532	1,750,927,119	1,900,975,619	2,086,212,471	2,244,391,980	9,570,029,721	163,404,587	10.29%	335,285,352	19.15%	158,179,509	7.58%	656,869,448	41.38%
Net Operating Income	37,099,973	42,155,542	67,575,501	62,904,067	85,435,174	295,170,257	5,055,569	13.63%	20,748,525	49.22%	22,531,107	35.82%	48,335,201	130.28%
Net Operating Margin	2.34%	2.41%	3.55%	3.02%	3.81%	3.02%	0.07%	3.02%	0.61%	25.24%	0.79%	26.25%	1.47%	62.89%
% Medicaid of Gross Revenue	16.96%	17.21%	17.83%	16.52%	15.54%	16.81%	0.25%	1.49%	-0.69%	-4.03%	-0.98%	-5.93%	-1.42%	-8.38%
% Self Pay of Gross Revenue	5.86%	6.34%	5.98%	7.04%	7.16%	6.48%	0.48%	8.19%	0.69%	10.94%	0.12%	1.76%	1.30%	22.15%
% Charity of Gross Revenue	0.87%	0.74%	0.89%	1.28%	1.38%	1.03%	-0.13%	-14.89%	0.54%	73.52%	0.10%	8.16%	0.52%	59.73%
% Bad Debt of Gross Revenue	4.09%	3.04%	3.31%	3.77%	4.22%	3.69%	-1.05%	-25.65%	0.72%	23.83%	0.46%	12.17%	0.13%	3.27%

Low MIUR Hospitals (< mean) (n=45)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	6,579	6,547	6,355	6,342	6,069,000	31,892	-32	-0.49%	-205	-3.13%	-273	-4.30%	-510	-7.75%
Admissions Total	291,448	299,869	300,619	298,972	291,947	1,482,855	8,421	0	-897	0	-7,025	0	499	0
Neonatal Admissions	2,094	1,965	1,828	1,928	1,547	9,362	-129	-6.16%	-37	-1.88%	-381	-19.76%	-547	-26.12%
Inpatient Days	1,454,573	1,472,611	1,427,285	1,409,347	1,374,091	7,137,907	18,038	1.24%	-63,264	-4.30%	-35,256	-2.50%	-80,482	-5.53%
Length Of Stay	4.991	4.911	4.748	4.714	4.707	4.814	-0.08	-1.60%	-0.197	-4.01%	-0.007	-0.16%	-0.284	-5.69%
Total Medicaid Inpatient Days	124,440	127,024	118,815	115,602	109,103	594,984	2,584	2.08%	-11,422	-8.99%	-6,499	-5.62%	-15,337	-12.32%
Emergency Room Visits	978,690	1,000,742	1,022,033	1,004,873	1,002,946	5,009,284	22,052	2.25%	4,131	0.41%	-1,927	-0.19%	24,256	2.48%
Outpatient Visits	5,646,452	5,594,817	5,998,448	6,019,505	6,293,986	29,553,208	-51,635	-0.91%	424,688	7.59%	274,481	4.56%	647,534	11.47%
Gross Revenue	8,119,152,178	9,134,979,437	10,116,093,312	11,049,350,595	11,921,455,942	50,341,031,464	1,015,827,259	12.51%	1,914,371,158	20.96%	872,105,347	7.89%	3,802,303,764	46.83%
Total Medicaid Net Rev.	387,914,264	428,607,201	494,058,205	552,831,001	549,349,836	2,412,760,506	40,692,937	10.49%	124,223,801	28.98%	-3,481,166	-0.63%	161,435,572	41.62%
Local Tax Subsidy	212,881	662,580	220,963	231,433	237,418	1,565,275	449,699	211.24%	-431,147	-65.07%	5,985	2.59%	24,537	11.53%
Charity Care	46,983,677	61,394,638	87,532,480	119,316,762	129,879,705	445,107,262	14,410,961	30.67%	57,922,124	94.34%	10,562,943	8.85%	82,896,028	176.44%
Bad Debt Expense	185,565,631	200,251,102	218,574,112	266,900,578	332,823,866	1,204,115,289	14,685,471	7.91%	66,649,476	33.28%	65,923,288	24.70%	147,258,235	79.36%
Total Operating Expenses	3,569,636,537	3,920,726,407	4,264,616,998	4,587,212,885	4,846,619,101	21,188,811,928	351,089,870	9.84%	666,486,478	17.00%	259,406,216	5.65%	1,276,982,564	35.77%
Net Operating Income	208,967,123	174,587,252	161,292,793	153,963,052	219,940,240	918,750,460	-34,379,871	-16.45%	-20,624,200	-11.81%	65,977,188	42.85%	10,973,117	5.25%
Net Operating Margin	5.85%	4.45%	3.78%	3.36%	4.54%	4.40%	-1.40%	-23.93%	-1.10%	-24.63%	1.18%	35.21%	-1.32%	-22.48%
% Medicaid of Gross Revenue	11.79%	12.66%	12.63%	11.77%	11.33%	12.04%	0.87%	7.35%	-0.89%	-7.00%	-0.44%	-3.71%	-0.46%	-3.87%
% Self Pay of Gross Revenue	3.93%	3.93%	4.09%	4.61%	5.08%	4.33%	0.00%	-0.07%	0.68%	17.34%	0.47%	10.23%	1.15%	29.26%
% Charity of Gross Revenue	0.49%	0.49%	0.70%	0.92%	1.08%	0.73%	0.00%	0.40%	0.43%	87.85%	0.16%	17.52%	0.59%	121.66%
% Bad Debt of Gross Revenue	2.29%	2.19%	2.16%	2.42%	2.79%	2.37%	-0.09%	-4.09%	0.22%	10.19%	0.38%	15.58%	0.51%	22.15%

Medium MIUR Hospitals (mean to +.5SD) (n=21)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	6,642	6,801	6,864	6,565	6,518,000	33,390	159	2.39%	-236	-3.47%	-47	-0.72%	-124	-1.87%
Admissions Total	302,414	304,376	308,640	307,098	307,300	1,529,828	1,962	0	2,722	0	202	0	4,886	0
Neonatal Admissions	3,619	4,433	5,338	5,776	4,682	23,848	814	22.49%	1,343	30.30%	-1,094	-18.94%	1,063	29.37%
Inpatient Days	1,555,449	1,574,536	1,593,961	1,566,483	1,562,255	7,852,684	19,087	1.23%	-8,053	-0.51%	-4,228	-0.27%	6,806	0.44%
Length Of Stay	5.143	5.173	5.164	5.101	5.084	5.133	0.03	0.57%	-0.072	-1.39%	-0.017	-0.34%	-0.06	-1.16%
Total Medicaid Inpatient Days	250,984	271,859	289,020	277,553	289,134	1,378,550	20,875	8.32%	5,694	2.09%	11,581	4.17%	38,150	15.20%
Emergency Room Visits	759,796	782,713	861,109	838,210	869,390	4,111,218	22,917	3.02%	55,497	7.09%	31,180	3.72%	109,594	14.42%
Outpatient Visits	4,838,401	5,554,298	6,178,077	5,892,460	6,256,432	28,739,668	695,897	14.32%	338,162	6.09%	363,972	6.18%	1,398,031	28.78%
Gross Revenue	10,353,733,752	11,727,842,912	13,004,609,194	14,050,212,427	15,326,345,744	64,462,744,029	1,374,109,160	13.27%	2,322,369,515	19.80%	1,276,133,317	9.08%	4,972,611,992	48.03%
Total Medicaid Net Rev.	805,466,436	821,198,491	887,593,229	1,025,768,609	977,041,171	4,517,067,936	15,732,056	1.95%	204,570,118	24.91%	-48,727,437	-4.75%	171,574,736	21.30%
Local Tax Subsidy	450,000	468,930	510,000	475,000	525,000	2,428,930	18,930	4.21%	6,070	1.29%	50,000	10.53%	75,000	16.67%
Charity Care	107,128,104	174,842,198	177,339,069	254,898,737	279,900,523	994,108,631	67,714,094	63.21%	80,056,539	45.79%	25,001,786	9.81%	172,772,419	161.28%
Bad Debt Expense	243,486,128	272,917,916	282,624,024	352,282,038	409,349,717	1,560,659,823	29,431,788	12.09%	79,364,122	29.08%	57,067,679	16.20%	165,863,589	68.12%
Total Operating Expenses	4,568,423,595	4,940,203,267	5,328,679,493	5,666,173,535	6,033,376,977	26,536,856,867	371,779,672	8.14%	725,970,268	14.70%	367,203,442	6.48%	1,464,953,382	32.07%
Net Operating Income	81,371,207	105,560,993	79,748,566	151,556,698	212,662,060	630,899,524	24,189,786	29.73%	45,995,705	43.57%	61,105,362	40.32%	131,290,853	161.35%
Net Operating Margin	1.78%	2.14%	1.50%	2.67%	3.52%	2.32%	0.36%	19.96%	0.54%	25.18%	0.85%	31.78%	1.74%	97.89%
% Medicaid of Gross Revenue	14.54%	16.43%	16.17%	15.30%	14.59%	15.41%	1.89%	13.02%	-1.14%	-6.91%	-0.71%	-4.65%	0.05%	0.32%
% Self Pay of Gross Revenue	3.78%	3.94%	4.20%	4.80%	5.78%	4.50%	0.16%	4.34%	0.86%	21.76%	0.98%	20.39%	2.00%	52.95%
% Charity of Gross Revenue	0.88%	1.27%	1.14%	1.50%	1.61%	1.28%	0.39%	44.60%	0.22%	17.44%	0.11%	7.58%	0.73%	82.70%
% Bad Debt of Gross Revenue	2.35%	2.33%	2.17%	2.51%	2.67%	2.41%	-0.02%	-1.05%	0.18%	7.74%	0.16%	6.52%	0.32%	13.57%

High MIUR Hospitals (> mean + .5 SD) (n=8)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007	
	Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	2,423	2,389	2,372	2,317	2,200,000	-34	-1.40%	-72	-3.01%	-117	-5.05%	-223	-9.20%
Admissions Total	103,548	103,263	99,809	96,372	94,960	-285	0	-6,891	0	-1,412	0	-8,588	0
Neonatal Admissions	2,480	2,966	3,108	3,027	3,365	486	19.60%	61	2.06%	338	11.17%	885	35.69%
Inpatient Days	615,897	623,455	635,786	597,178	582,576	7,558	1.23%	-26,277	-4.21%	-14,602	-2.45%	-33,321	-5.41%
Length Of Stay	5.948	6.038	6.37	6.197	6.135	0.09	1.51%	0.159	2.63%	-0.062	-0.99%	0.187	3.14%
Total Medicaid Inpatient Days	188,945	256,618	274,684	270,198	248,348	67,673	35.82%	13,580	5.29%	-21,850	-8.09%	59,403	31.44%
Emergency Room Visits	320,133	318,292	319,488	310,215	306,364	-1,841	-0.58%	-8,077	-2.54%	-3,851	-1.24%	-13,769	-4.30%
Outpatient Visits	1,491,322	1,645,753	1,621,549	1,623,972	1,588,781	154,431	10.36%	-21,781	-1.32%	-35,191	-2.17%	97,459	6.54%
Gross Revenue	3,206,001,083	3,450,173,756	3,710,445,904	3,792,855,026	4,033,139,362	244,172,673	7.62%	342,681,270	9.93%	240,284,336	6.34%	827,138,279	25.80%
Total Medicaid Net Rev.	515,644,335	478,688,126	525,102,625	572,797,764	743,307,942	-36,956,209	-7.17%	94,109,638	19.66%	170,510,178	29.77%	227,663,607	44.15%
Local Tax Subsidy	30,689,594	36,353,115	34,825,882	38,302,212	42,911,342	5,663,521	18.45%	1,949,097	5.36%	4,609,130	12.03%	12,221,748	39.82%
Charity Care	32,651,438	60,023,357	58,635,208	66,169,869	85,532,991	27,371,919	83.83%	6,146,512	10.24%	19,363,122	29.26%	52,881,553	161.96%
Bad Debt Expense	77,565,557	63,328,165	68,990,919	77,223,957	62,064,343	-14,237,392	-18.36%	13,895,792	21.94%	-15,159,614	-19.63%	-15,501,214	-19.98%
Total Operating Expenses	1,397,935,339	1,478,872,855	1,636,085,677	1,764,197,921	1,835,307,146	80,937,516	5.79%	285,325,066	19.29%	71,109,225	4.03%	437,371,807	31.29%
Net Operating Income	42,005,985	51,734,952	80,329,431	77,477,524	120,393,272	9,728,967	23.16%	25,742,572	49.76%	42,915,748	55.39%	78,387,287	186.61%
Net Operating Margin	3.00%	3.50%	4.91%	4.39%	6.56%	0.49%	16.42%	0.89%	25.54%	2.17%	49.37%	3.55%	118.31%
% Medicaid of Gross Revenue	33.33%	34.39%	33.91%	32.36%	32.69%	1.07%	3.20%	-2.03%	-5.90%	0.32%	1.00%	-0.64%	-1.92%
% Self Pay of Gross Revenue	5.81%	5.65%	5.55%	7.21%	7.44%	-0.16%	-2.82%	1.56%	27.64%	0.23%	3.22%	1.63%	28.04%
% Charity of Gross Revenue	1.55%	2.81%	2.99%	3.61%	3.48%	1.26%	81.45%	0.80%	28.36%	-0.13%	-3.53%	1.93%	124.68%
% Bad Debt of Gross Revenue	2.42%	1.84%	1.86%	2.04%	1.54%	-0.58%	-24.13%	0.20%	10.93%	-0.50%	-24.42%	-0.88%	-36.39%

Trauma Level 1 Teaching Hospitals (n=25)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	8,299	8,441	8,457	8,197	7,937,000	41,331	142	1.71%	-244	-2.89%	-260	-3.17%	-362	-4.36%
Admissions Total	361,167	369,096	371,786	363,298	357,753	1,823,100	7,929	0	-5,798	0	-5,545	0	-3,414	0
Neonatal Admissions	4,718	5,842	6,867	8,036	6,933	32,396	1,124	23.82%	2,194	37.56%	-1,103	-13.73%	2,215	46.95%
Inpatient Days	2,009,743	2,058,358	2,080,853	2,021,015	1,977,153	10,147,122	48,615	2.42%	-37,343	-1.81%	-43,862	-2.17%	-32,590	-1.62%
Length Of Stay	5.565	5.577	5.597	5.563	5.527	5.566	0.012	0.22%	-0.014	-0.25%	-0.036	-0.65%	-0.038	-0.68%
Total Medicaid Inpatient Days	333,890	412,535	440,120	418,551	402,233	2,007,329	78,645	23.55%	6,016	1.46%	-16,318	-3.90%	68,343	20.47%
Emergency Room Visits	878,470	904,279	992,379	955,617	960,362	4,691,107	25,809	2.94%	51,338	5.68%	4,745	0.50%	81,892	9.32%
Outpatient Visits	5,588,693	6,451,378	6,954,541	6,389,511	6,660,168	32,044,291	862,685	15.44%	-61,867	-0.96%	270,657	4.24%	1,071,475	19.17%
Gross Revenue	12,663,861,627	14,238,438,126	15,494,674,501	16,391,557,566	17,683,351,683	76,471,883,503	1,574,576,499	12.43%	2,153,119,440	15.12%	1,291,794,117	7.88%	5,019,490,056	39.64%
Total Medicaid Net Rev.	1,084,720,396	1,146,322,319	1,219,379,610	1,346,673,412	1,340,514,851	6,137,610,588	61,601,923	5.68%	200,351,093	17.48%	-6,158,561	-0.46%	255,794,455	23.58%
Local Tax Subsidy	30,689,594	36,353,115	34,825,882	38,302,212	42,911,342	183,082,145	5,663,521	18.45%	1,949,097	5.36%	4,609,130	12.03%	12,221,748	39.82%
Charity Care	112,777,943	172,984,109	194,311,157	273,486,848	291,022,141	1,044,582,198	60,206,166	53.38%	100,502,739	58.10%	17,535,293	6.41%	178,244,198	158.05%
Bad Debt Expense	263,169,392	287,703,022	282,128,267	343,743,816	368,827,631	1,545,572,128	24,533,630	9.32%	56,040,794	19.48%	25,083,815	7.30%	105,658,239	40.15%
Total Operating Expenses	5,491,858,203	5,990,479,856	6,393,331,784	6,748,287,401	7,108,215,137	31,732,372,381	498,621,653	9.08%	757,807,545	12.65%	359,927,736	5.33%	1,616,356,934	29.43%
Net Operating Income	151,233,594	112,617,442	133,413,961	202,884,917	304,126,045	904,275,959	-38,616,152	-25.53%	90,267,475	80.15%	101,241,128	49.90%	152,892,451	101.10%
Net Operating Margin	2.75%	1.88%	2.09%	3.01%	4.28%	2.80%	-0.87%	-31.73%	1.13%	59.92%	1.27%	42.31%	1.52%	55.37%
% Medicaid of Gross Revenue	15.42%	16.38%	16.13%	15.34%	15.18%	15.69%	0.96%	6.24%	-1.05%	-6.38%	-0.16%	-1.03%	-0.24%	-1.57%
% Self Pay of Gross Revenue	3.64%	3.64%	3.94%	4.89%	5.37%	4.29%	0.00%	-0.10%	1.25%	34.33%	0.48%	9.92%	1.73%	47.50%
% Charity of Gross Revenue	0.93%	1.28%	1.43%	1.86%	1.83%	1.47%	0.34%	36.78%	0.59%	46.12%	-0.04%	-1.95%	0.90%	95.96%
% Bad Debt of Gross Revenue	2.08%	2.02%	1.82%	2.10%	2.09%	2.02%	-0.06%	-2.77%	0.08%	3.78%	-0.01%	-0.54%	0.01%	0.37%

All Other Hospitals (n=49)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	7,345	7,296	7,134	7,027	6850,000	35,652	-49	-0.67%	-269	-3.69%	-177	-2.52%	-495	-6.74%
Admissions Total	336,243	338,412	337,282	339,144	336,454	1,687,535	2,169	0	732	0	-2,690	0	211	0
Neonatal Admissions	3,475	3,522	3,407	2,695	2,661	15,760	47	1.35%	-827	-23.48%	-34	-1.26%	-814	-23.42%
Inpatient Days	1,616,176	1,612,244	1,576,179	1,551,993	1,541,769	7,898,361	-3,932	-0.24%	-60,251	-3.74%	-10,224	-0.66%	-74,407	-4.60%
Length Of Stay	4.807	4.764	4.673	4.576	4.582	4.681	-0.042	-0.88%	-0.188	-3.94%	0.006	0.14%	-0.224	-4.66%
Total Medicaid Inpatient Days	230,479	242,966	242,399	244,802	244,352	1,204,998	12,487	5.42%	1,836	0.76%	-450	-0.18%	13,873	6.02%
Emergency Room Visits	1,180,149	1,197,468	1,210,251	1,197,681	1,218,338	6,003,887	17,319	1.47%	213	0.02%	20,657	1.72%	38,189	3.24%
Outpatient Visits	6,407,482	6,343,490	6,843,533	7,146,426	7,479,031	34,219,962	-63,992	-1.00%	802,936	12.66%	332,605	4.65%	1,071,549	16.72%
Gross Revenue	9,015,025,386	10,074,557,979	11,336,473,909	12,500,860,482	13,597,589,365	56,524,507,121	1,059,532,593	11.75%	2,426,302,503	24.08%	1,096,728,883	8.77%	4,582,563,979	50.83%
Total Medicaid Net Rev.	624,304,638	582,171,499	687,374,450	804,723,962	929,184,098	3,627,758,647	-42,133,139	-6.75%	222,552,463	38.23%	124,460,136	15.47%	304,879,459	48.84%
Local Tax Subsidy	662,881	1,131,510	730,963	706,433	762,418	3,994,205	468,629	70.70%	-425,077	-37.57%	55,985	7.93%	99,537	15.02%
Charity Care	73,985,276	123,276,084	129,195,600	166,898,520	204,291,078	697,646,558	49,290,808	66.62%	43,622,436	35.39%	37,392,558	22.40%	130,305,802	176.12%
Bad Debt Expense	243,447,924	248,794,161	288,060,788	352,662,757	435,410,295	1,568,375,925	5,346,237	2.20%	103,868,596	41.75%	82,747,538	23.46%	191,962,371	78.85%
Total Operating Expenses	4,044,137,268	4,349,322,673	4,835,850,384	5,269,296,940	5,607,088,087	24,105,695,352	305,185,405	7.55%	919,974,267	21.15%	337,791,147	6.41%	1,562,950,819	38.65%
Net Operating Income	181,110,721	219,265,755	187,956,829	180,112,357	248,869,526	1,017,315,188	38,155,034	21.07%	-39,153,398	-17.86%	68,757,169	38.17%	67,758,805	37.41%
Net Operating Margin	4.48%	5.04%	3.89%	3.42%	4.44%	4.25%	0.56%	12.57%	-1.62%	-32.20%	1.02%	29.85%	-0.04%	-0.89%
% Medicaid of Gross Revenue	14.63%	15.92%	15.84%	14.82%	14.25%	15.09%	1.29%	8.82%	-1.10%	-6.89%	-0.57%	-3.86%	-0.38%	-2.60%
% Self Pay of Gross Revenue	4.32%	4.37%	4.45%	4.98%	5.62%	4.75%	0.04%	1.00%	0.61%	14.00%	0.64%	12.93%	1.30%	30.02%
% Charity of Gross Revenue	0.80%	0.80%	0.89%	1.12%	1.32%	0.95%	0.20%	33.51%	0.32%	39.72%	0.19%	17.29%	0.71%	118.79%
% Bad Debt of Gross Revenue	2.70%	2.47%	2.54%	2.82%	3.20%	2.75%	-0.23%	-8.55%	0.35%	14.24%	0.38%	13.51%	0.50%	18.58%

Small Hospitals (<100) (n=27)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	1,243	1,207	1,183	1,133	1,114,000	5,880	-36	-2.90%	-74	-6.13%	-19	-1.68%	-129	-10.38%
Admissions Total	45,702	46,418	46,349	45,567	44,038	228,074	716	0	-851	0	-1,529	0	-1,664	0
Neonatal Admissions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Inpatient Days	199,861	205,819	196,248	187,124	183,954	973,006	5,958	2.98%	-18,695	-9.08%	-3,170	-1.69%	-15,907	-7.96%
Length Of Stay	4.373	4.434	4.234	4.107	4.177	4.265	0.061	1.39%	-0.327	-7.39%	0.071	1.72%	-0.196	-4.48%
Total Medicaid Inpatient Days	18,533	19,541	19,434	15,211	14,407	87,126	1,008	5.44%	-4,330	-22.16%	-804	-5.29%	-4,126	-22.26%
Emergency Room Visits	308,139	315,813	324,160	314,141	308,934	1,571,187	7,674	2.49%	-1,672	-0.53%	-5,207	-1.66%	795	0.26%
Outpatient Visits	1,498,114	1,614,610	1,907,985	1,783,730	1,886,714	8,691,153	116,496	7.78%	169,120	10.47%	102,984	5.77%	388,600	25.94%
Gross Revenue	1,211,363,428	1,378,812,523	1,529,536,986	1,636,881,988	1,771,442,503	7,528,037,428	167,449,095	13.82%	258,069,465	18.72%	134,560,515	8.22%	560,079,075	46.24%
Total Medicaid Net Rev.	93,703,414	120,750,903	136,755,421	139,888,616	145,809,903	636,908,255	27,047,489	28.86%	19,137,712	15.85%	5,921,287	4.23%	52,106,489	55.61%
Local Tax Subsidy	212,881	662,580	220,963	231,433	237,418	1,565,275	449,699	211.24%	-431,147	-65.07%	5,985	2.59%	24,537	11.53%
Charity Care	5,488,567	4,337,187	7,898,801	12,999,847	18,897,188	49,621,590	-1,151,380	-20.98%	8,662,660	199.73%	5,897,341	45.36%	13,408,621	244.30%
Bad Debt Expense	38,521,884	41,499,425	49,477,731	60,570,329	78,129,005	268,198,374	2,977,541	7.73%	19,070,904	45.95%	17,558,676	28.99%	39,607,121	102.82%
Total Operating Expenses	579,629,836	656,121,351	724,490,112	786,628,842	838,013,197	3,584,883,338	76,491,515	13.20%	130,507,491	19.89%	51,384,355	6.53%	258,383,361	44.58%
Net Operating Income	43,075,750	37,165,881	29,964,039	14,108,380	42,348,688	166,662,738	-5,909,869	-13.72%	-23,057,501	-62.04%	28,240,308	200.17%	-777,062	-1.69%
Net Operating Margin	7.43%	5.66%	4.14%	1.79%	5.05%	4.82%	-1.77%	-23.78%	-3.87%	-68.34%	3.26%	181.76%	-2.38%	-32.00%
% Medicaid of Gross Revenue	15.23%	17.05%	17.10%	15.35%	14.81%	15.91%	1.82%	11.95%	-1.69%	-9.93%	-0.55%	-3.56%	-0.42%	-2.76%
% Self Pay of Gross Revenue	4.25%	4.54%	4.69%	5.32%	6.15%	4.99%	0.28%	6.66%	0.78%	17.21%	0.83%	15.62%	1.89%	44.55%
% Charity of Gross Revenue	0.39%	0.29%	0.50%	0.73%	1.04%	0.59%	-0.09%	-24.45%	0.43%	148.58%	0.32%	43.49%	0.65%	169.49%
% Bad Debt of Gross Revenue	3.18%	3.01%	3.23%	3.70%	4.41%	3.51%	-0.17%	-5.35%	0.69%	22.94%	0.71%	19.19%	1.23%	38.69%

Medium Hospitals (100-250) (n=25)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	4,356	4,327	4,245	4,228	3803,000	20,959	-29	-0.67%	-99	-2.29%	-425	-10.05%	-553	-12.70%
Admissions Total	195,617	197,489	197,261	194,037	185,169	969,573	1,872	0	-3,452	0	-8,868	0	-10,448	0
Neonatal Admissions	1,430	1,354	1,338	622	434	5,178	-76	-5.31%	-732	-54.06%	-188	-30.23%	-996	-69.65%
Inpatient Days	931,565	915,281	898,433	864,345	816,294	4,425,918	-16,284	-1.75%	-50,936	-5.57%	-48,051	-5.56%	-115,271	-12.37%
Length Of Stay	4.762	4.635	4.555	4.455	4.408	4.563	-0.128	-2.68%	-0.18	-3.89%	-0.046	-1.04%	-0.354	-7.43%
Total Medicaid Inpatient Days	121,274	125,166	118,354	118,166	107,617	590,577	3,892	3.21%	-7,000	-5.59%	-10,549	-8.93%	-13,657	-11.26%
Emergency Room Visits	685,578	707,116	718,145	704,431	697,946	3,513,216	21,538	3.14%	-2,685	-0.38%	-6,485	-0.92%	12,368	1.80%
Outpatient Visits	3,568,417	3,332,640	3,395,209	3,562,617	3,665,378	17,524,261	-235,777	-6.61%	229,977	6.90%	102,761	2.88%	96,961	2.72%
Gross Revenue	5,572,483,253	6,068,427,887	6,689,395,649	7,130,010,834	7,558,989,180	33,019,506,803	495,944,634	8.90%	1,061,582,947	17.49%	428,978,346	6.02%	1,986,505,927	35.65%
Total Medicaid Net Rev.	338,764,484	349,212,972	400,763,692	427,048,347	420,547,830	1,936,337,325	10,448,488	3.08%	77,835,375	22.29%	-6,500,516	-1.52%	81,783,346	24.14%
Local Tax Subsidy	450,000	468,930	510,000	475,000	525,000	2,428,930	18,930	4.21%	6,070	1.29%	50,000	10.53%	75,000	16.67%
Charity Care	31,659,594	50,166,382	72,132,864	90,512,599	95,068,696	339,540,135	18,506,788	58.46%	40,346,217	80.42%	4,556,097	5.03%	63,409,102	200.28%
Bad Debt Expense	158,656,003	161,976,918	183,019,128	204,752,317	234,123,084	942,527,450	3,320,915	2.09%	42,775,399	26.41%	29,370,767	14.34%	75,467,081	47.57%
Total Operating Expenses	2,255,121,977	2,419,649,976	2,617,098,828	2,761,615,754	2,833,035,316	12,886,521,851	164,527,999	7.30%	341,965,778	14.13%	71,419,562	2.59%	577,913,339	25.63%
Net Operating Income	70,905,660	11,255,084	32,561,895	45,400,493	93,331,667	253,454,799	-59,650,576	-84.13%	34,145,409	303.38%	47,931,174	105.57%	22,426,007	31.63%
Net Operating Margin	3.14%	0.47%	1.24%	1.64%	3.29%	1.96%	-2.68%	-85.21%	1.18%	253.43%	1.65%	100.39%	0.15%	4.78%
% Medicaid of Gross Revenue	12.96%	13.72%	13.44%	12.96%	12.62%	13.14%	0.76%	5.86%	-0.76%	-5.53%	-0.34%	-2.63%	-0.34%	-2.63%
% Self Pay of Gross Revenue	4.39%	4.02%	4.12%	4.81%	4.98%	4.46%	-0.38%	-8.54%	0.80%	19.80%	0.17%	3.49%	0.59%	13.40%
% Charity of Gross Revenue	0.55%	0.80%	1.03%	1.23%	1.17%	0.96%	0.25%	45.26%	0.43%	54.15%	-0.06%	-4.65%	0.62%	113.50%
% Bad Debt of Gross Revenue	2.85%	2.67%	2.74%	2.87%	3.10%	2.84%	-0.18%	-6.25%	0.20%	7.59%	0.23%	7.86%	0.25%	8.79%

Large Hospitals (>250) (n=22)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	10,045	10,203	10,163	9,863	9870,000	50,144	158	1.57%	-340	-3.33%	7	0.07%	-175	-1.74%
Admissions Total	456,091	463,601	465,458	462,838	465,000	2,312,988	7,510	0	-763	0	2,162	0	8,909	0
Neonatal Admissions	6,763	8,010	8,936	10,109	9,160	42,978	1,247	18.44%	2,099	26.20%	-949	-9.39%	2,397	35.44%
Inpatient Days	2,494,493	2,549,502	2,562,351	2,521,539	2,518,674	12,646,559	55,009	2.21%	-27,963	-1.10%	-2,865	-0.11%	24,181	0.97%
Length Of Stay	5.469	5.499	5.505	5.448	5.417	5.468	0.03	0.55%	-0.051	-0.93%	-0.031	-0.58%	-0.053	-0.97%
Total Medicaid Inpatient Days	424,562	510,794	544,731	529,976	524,561	2,534,624	86,232	20.31%	19,182	3.76%	-5,415	-1.02%	99,999	23.55%
Emergency Room Visits	1,064,902	1,078,818	1,160,325	1,134,726	1,171,820	5,610,591	13,916	1.31%	55,908	5.18%	37,094	3.27%	106,918	10.04%
Outpatient Visits	6,929,644	7,847,618	8,494,880	8,189,590	8,587,107	40,048,839	917,974	13.25%	341,972	4.36%	397,517	4.85%	1,657,463	23.92%
Gross Revenue	14,895,040,332	16,865,755,695	18,612,015,775	20,125,525,226	21,950,509,365	92,448,846,393	1,970,715,363	13.23%	3,259,769,531	19.33%	1,824,984,139	9.07%	7,055,469,033	47.37%
Total Medicaid Net Rev.	1,276,557,137	1,258,529,943	1,369,234,948	1,584,460,411	1,703,341,216	7,192,123,655	-18,027,194	-1.41%	325,930,468	25.90%	118,880,804	7.50%	426,784,079	33.43%
Local Tax Subsidy	30,689,594	36,353,115	34,825,882	38,302,212	42,911,342	183,082,145	5,663,521	18.45%	1,949,097	5.36%	4,609,130	12.03%	12,221,748	39.82%
Charity Care	149,615,058	241,756,624	243,475,092	336,872,922	381,347,335	1,353,067,031	92,141,566	61.59%	95,116,298	39.34%	44,474,413	13.20%	231,732,277	154.89%
Bad Debt Expense	309,439,429	333,020,840	337,692,196	431,083,927	491,985,837	1,903,222,229	23,581,411	7.62%	98,063,087	29.45%	60,901,910	14.13%	182,546,408	58.99%
Total Operating Expenses	6,701,243,658	7,264,031,202	7,887,793,228	8,469,339,745	9,044,254,711	39,366,662,544	562,787,544	8.40%	1,205,308,543	16.59%	574,914,966	6.79%	2,343,011,053	34.96%
Net Operating Income	218,362,905	283,462,232	258,844,856	323,488,401	417,315,217	1,501,473,611	65,099,327	29.81%	40,026,169	14.12%	93,826,816	29.00%	198,952,312	91.11%
Net Operating Margin	3.26%	3.90%	3.28%	3.82%	4.61%	3.78%	0.64%	19.76%	-0.08%	-2.12%	0.79%	20.80%	1.36%	41.60%
% Medicaid of Gross Revenue	16.70%	17.57%	17.35%	16.88%	16.48%	16.99%	0.87%	5.21%	-0.69%	-3.94%	-0.40%	-2.36%	-0.22%	-1.32%
% Self Pay of Gross Revenue	3.56%	3.73%	3.97%	4.65%	5.42%	4.26%	0.17%	4.79%	0.92%	24.65%	0.77%	16.65%	1.86%	52.37%
% Charity of Gross Revenue	1.30%	1.97%	1.82%	2.33%	2.40%	1.96%	0.67%	51.66%	0.36%	18.03%	0.07%	2.93%	1.10%	84.26%
% Bad Debt of Gross Revenue	2.08%	1.97%	1.81%	2.14%	2.24%	2.05%	-0.10%	-4.95%	0.17%	8.48%	0.10%	4.64%	0.16%	7.89%

Rural Hospitals (n=53)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	4,012	3,974	4,088	3,937	3851,000	19,862	-38	-0.95%	-37	-0.93%	-86	-2.18%
Admissions total	146,662	149,053	151,333	150,321	147,064	744,433	2,391	0	1,268	0	-3,257	0
Neonatal Admissions	222	254	229	260	275	1,240	32	14.41%	6	2.36%	15	5.77%
Inpatient Days	756,132	743,089	756,240	707,131	700,413	3,663,005	-13,043	-1.72%	-35,958	-4.84%	-6,718	-0.95%
Length Of Stay	5.156	4.985	4.997	4.704	4.763	4.921	-0.17	-3.30%	-0.281	-5.64%	0.059	1.24%
Total Medicaid Inpatient Days	130,851	132,167	137,885	154,262	149,467	704,632	1,316	1.01%	22,095	16.72%	-4,795	-3.11%
Emergency Room Visits	663,396	680,056	685,121	663,760	670,088	3,362,421	16,660	2.51%	-16,296	-2.40%	6,328	0.95%
Outpatient Visits	4,081,774	3,994,479	4,367,565	4,644,007	4,917,089	22,004,914	-87,295	-2.14%	649,528	16.26%	273,082	5.88%
Gross Revenue	3,528,254,775	4,047,470,713	4,594,662,631	5,128,464,271	5,703,697,940	23,002,550,330	519,215,938	14.72%	1,080,993,558	26.71%	575,233,669	11.22%
Total Medicaid Net Rev.	325,587,314	357,117,794	393,920,840	442,377,431	438,387,186	1,957,390,566	31,530,480	9.68%	85,259,637	23.87%	-3,990,245	-0.90%
Local Tax Subsidy	6,527,187	7,833,206	7,372,557	8,200,179	8,493,927	38,427,056	1,306,019	20.01%	366,973	4.68%	293,748	3.58%
Charity Care	16,305,733	41,369,458	32,039,580	49,117,142	58,774,243	197,606,156	25,063,725	153.71%	7,747,684	18.73%	9,657,101	19.66%
Bad Debt Expense	115,111,355	133,843,281	154,125,417	185,778,525	242,461,271	831,319,849	18,731,926	16.27%	51,935,244	38.80%	56,682,746	30.51%
Total Operating Expenses	1,786,282,122	1,947,793,555	2,125,492,377	2,305,539,910	2,534,127,103	10,699,235,067	161,511,433	9.04%	357,746,355	18.37%	228,587,193	9.91%
Net Operating Income	59,632,449	97,808,129	100,656,562	122,638,503	178,610,444	559,346,087	38,175,680	64.02%	24,830,374	25.39%	55,971,941	45.64%
Net Operating Margin	3.34%	5.02%	4.74%	5.32%	7.05%	5.09%	1.68%	50.42%	0.30%	5.93%	1.73%	32.50%
% Medicaid of Gross Revenue	17.65%	18.63%	18.85%	17.17%	16.13%	17.69%	0.97%	5.51%	-1.45%	-7.80%	-1.04%	-6.08%
% Self Pay of Gross Revenue	4.93%	5.31%	5.21%	6.02%	6.32%	5.56%	0.38%	7.62%	0.71%	13.43%	0.30%	5.02%
% Charity of Gross Revenue	0.36%	0.49%	0.57%	0.83%	0.95%	0.64%	0.13%	37.19%	0.34%	67.86%	0.12%	14.34%
% Bad Debt of Gross Revenue	3.26%	3.31%	3.35%	3.62%	4.25%	3.56%	0.04%	1.36%	0.32%	9.55%	0.63%	17.35%
												30.29%

Kansas City MSA Hospitals (n=17)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	3,588	3,610	3,518	3,304	3,150,000	17,170	22	0.61%	-306	-8.48%	-154	-4.66%	-438	-12.21%
Admissions Total	141,179	145,229	141,824	136,908	135,599	700,739	4,050	0	-8,321	0	-1,309	0	-5,580	0
Neonatal Admissions	1,526	1,606	1,584	1,650	1,760	8,126	80	5.24%	44	2.74%	110	6.67%	234	15.33%
Inpatient Days	810,172	840,416	799,136	766,077	750,646	3,966,447	30,244	3.73%	-74,339	-8.85%	-15,431	-2.01%	-59,526	-7.35%
Length Of Stay	5.739	5.787	5.635	5.596	5.536	5.658	0.048	0.84%	-0.191	-3.31%	-0.06	-1.07%	-0.203	-3.53%
Total Medicaid Inpatient Days	117,037	183,935	177,812	174,034	151,422	804,240	66,898	57.16%	-9,901	-5.38%	-22,612	-12.99%	34,385	29.38%
Emergency Room Visits	463,306	488,285	494,680	467,745	465,491	2,379,507	24,979	5.39%	-20,540	-4.21%	-2,254	-0.48%	2,185	0.47%
Outpatient Visits	1,993,348	2,406,868	2,388,797	2,277,625	2,357,969	11,424,607	413,520	20.74%	-129,243	-5.37%	80,344	3.53%	364,621	18.29%
Gross Revenue	4,841,716,403	5,523,914,457	6,115,041,793	6,283,710,714	6,791,679,080	29,556,062,447	682,198,054	14.09%	759,796,257	13.75%	507,968,366	8.08%	1,949,962,677	40.27%
Total Medicaid Net Rev.	388,578,717	373,937,175	436,424,309	451,270,361	482,667,564	2,132,878,125	-14,641,542	-3.77%	77,333,186	20.68%	31,397,203	6.96%	94,088,847	24.21%
Local Tax Subsidy	33,321,438	39,311,922	38,048,556	41,913,873	46,885,542	199,481,331	5,990,484	17.98%	2,601,951	6.62%	4,971,669	11.86%	13,564,104	40.71%
Charity Care	51,107,119	66,002,857	95,108,807	139,954,026	162,355,248	514,528,057	14,895,738	29.15%	73,951,169	112.04%	22,401,222	16.01%	111,248,129	217.68%
Bad Debt Expense	113,354,221	120,908,736	118,269,221	158,271,878	157,605,812	668,409,868	7,554,515	6.66%	37,363,142	30.90%	-666,066	-0.42%	44,251,591	39.04%
Total Operating Expenses	2,023,404,225	2,242,952,117	2,351,213,615	2,408,132,833	2,514,771,378	11,540,474,168	219,547,892	10.85%	165,180,716	7.36%	106,638,545	4.43%	491,367,153	24.28%
Net Operating Income	9,522,766	-55,427,546	-22,817,356	22,383,008	135,819,315	89,480,187	-64,950,312	-682.05%	77,810,554	-140.38%	113,436,307	506.80%	126,296,549	1326.26%
Net Operating Margin	0.47%	-2.47%	-0.97%	0.93%	5.40%	0.67%	-2.94%	-625.08%	3.40%	-137.61%	4.47%	481.07%	4.93%	1047.58%
% Medicaid of Gross Revenue	13.07%	13.56%	13.40%	12.94%	12.59%	13.11%	0.49%	3.78%	-0.62%	-4.60%	-0.35%	-2.69%	-0.48%	-3.65%
% Self Pay of Gross Revenue	4.86%	4.93%	5.05%	5.94%	6.51%	5.46%	0.07%	1.53%	1.01%	20.42%	0.57%	9.53%	1.65%	33.92%
% Charity of Gross Revenue	0.98%	1.34%	1.72%	2.45%	2.53%	1.81%	0.36%	36.57%	1.11%	82.43%	0.08%	3.08%	1.54%	156.81%
% Bad Debt of Gross Revenue	2.34%	2.19%	1.93%	2.52%	2.32%	2.26%	-0.15%	-6.51%	0.33%	15.07%	-0.20%	-7.87%	-0.02%	-0.88%

St. Louis MSA Hospitals (n=23)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007	
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change
Beds set up and Staffed	7,155	7,172	7,323	7,304	7,067,000	36,021	17	132	1.84%	-237	-3.24%	-88	-1.23%
Admissions Total	336,777	342,583	345,847	343,217	339,277	1,707,701	5,806	634	0	-3,940	0	2,500	0
Neonatal Admissions	3,913	4,392	5,591	6,885	5,632	26,413	479	2,493	56.76%	-1,253	-18.20%	1,719	43.93%
Inpatient Days	1,787,083	1,809,423	1,865,395	1,830,537	1,809,890	9,102,328	22,340	21,114	1.17%	-20,647	-1.13%	22,807	1.28%
Length Of Stay	5.306	5.282	5.394	5.333	5.335	5.33	-0.025	0.052	0.98%	0.001	0.02%	0.028	0.53%
Total Medicaid Inpatient Days	284,597	293,331	338,005	321,669	331,267	1,568,869	8,734	28,338	9.66%	9,598	2.98%	46,670	16.40%
Emergency Room Visits	827,376	827,558	841,138	856,914	865,873	4,218,859	182	29,356	3.55%	8,959	1.05%	38,497	4.65%
Outpatient Visits	4,170,491	4,159,648	4,305,041	4,419,675	4,643,805	21,698,660	-10,843	260,027	6.25%	224,130	5.07%	473,314	11.35%
Gross Revenue	11,065,251,823	12,166,328,859	13,151,280,838	14,104,902,707	15,026,672,425	65,514,436,652	1,101,077,036	1,938,573,848	15.93%	921,769,718	6.54%	3,961,420,602	35.80%
Total Medicaid Net Rev.	797,056,825	775,384,300	859,802,230	974,853,130	1,089,591,036	4,496,687,521	-21,672,525	199,468,830	25.73%	114,737,906	11.77%	292,534,211	36.70%
Local Tax Subsidy	1,986,880	2,042,408	2,149,268	2,137,128	2,225,883	10,541,567	55,528	94,720	4.64%	88,755	4.15%	239,003	12.03%
Charity Care	82,937,560	152,842,988	147,705,964	185,408,043	218,625,827	787,520,382	69,905,428	32,565,055	21.31%	33,217,784	17.92%	135,688,267	163.60%
Bad Debt Expense	229,499,488	233,019,774	243,897,196	269,800,797	273,956,652	1,250,173,907	3,520,286	36,781,023	15.78%	4,155,855	1.54%	44,457,164	19.37%
Total Operating Expenses	4,466,567,725	4,790,219,780	5,194,352,726	5,581,533,989	5,832,768,937	25,865,443,157	323,652,055	791,314,209	16.52%	251,234,948	4.50%	1,366,201,212	30.59%
Net Operating Income	213,961,429	217,315,458	205,346,111	221,106,932	223,389,104	1,081,119,034	3,354,029	3,791,474	1.74%	2,282,172	1.03%	9,427,675	4.41%
Net Operating Margin	4.79%	4.54%	3.95%	3.96%	3.83%	4.21%	-0.25%	-0.58%	-12.68%	-0.13%	-3.32%	-0.96%	-20.05%
% Medicaid of Gross Revenue	12.52%	12.93%	12.89%	12.67%	12.80%	12.76%	0.41%	-0.26%	-2.02%	0.14%	1.07%	0.28%	2.25%
% Self Pay of Gross Revenue	3.42%	3.24%	3.36%	4.23%	4.64%	3.78%	-0.18%	0.99%	30.73%	0.40%	9.56%	1.22%	35.75%
% Charity of Gross Revenue	0.67%	0.87%	0.94%	1.10%	1.25%	0.97%	0.19%	0.23%	27.10%	0.15%	13.86%	0.58%	86.18%
% Bad Debt of Gross Revenue	2.07%	1.92%	1.85%	1.91%	1.82%	1.92%	-0.16%	0.00%	-0.13%	-0.09%	-4.69%	-0.25%	-12.10%

Other MSA Hospitals (n=13)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	3,339	3,406	3,246	3,133	3,125,000	16,249	67	2.01%	-273	-8.02%	-8	-0.26%	-214	-6.41%
Admissions Total	159,968	160,691	160,038	161,220	161,415	803,332	723	0	529	0	195	0	1,447	0
Neonatal Admissions	2,608	3,203	2,964	2,048	2,037	12,860	595	22.81%	-1,155	-36.06%	-11	-0.54%	-571	-21.89%
Inpatient Days	793,202	796,960	771,431	770,192	761,137	3,892,922	3,758	0.47%	-26,768	-3.36%	-9,055	-1.18%	-32,065	-4.04%
Length Of Stay	4.959	4.96	4.82	4.777	4.715	4.846	0.001	0.02%	-0.182	-3.68%	-0.062	-1.30%	-0.243	-4.90%
Total Medicaid Inpatient Days	121,326	133,511	126,913	123,488	121,546	626,784	12,185	10.04%	-10,023	-7.51%	-1,942	-1.57%	220	0.18%
Emergency Room Visits	464,795	489,295	566,230	544,988	565,711	2,631,019	24,500	5.27%	55,693	11.38%	20,723	3.80%	100,916	21.71%
Outpatient Visits	3,713,958	4,389,006	4,964,412	4,538,702	4,717,996	22,344,074	675,048	18.18%	169,696	3.87%	159,294	3.49%	1,004,038	27.03%
Gross Revenue	4,340,407,551	4,957,558,380	5,620,077,886	6,260,226,918	6,864,144,079	28,042,414,814	617,150,829	14.22%	1,302,668,538	26.28%	603,917,161	9.65%	2,523,736,528	58.15%
Total Medicaid Net Rev.	349,057,178	371,504,847	382,628,265	466,390,107	457,992,353	2,027,572,751	22,447,668	6.43%	94,885,261	25.54%	-8,397,754	-1.80%	108,935,175	31.21%
Local Tax Subsidy	0	0	0	0	0	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!
Charity Care	40,858,227	42,965,988	59,951,799	82,554,468	80,800,585	307,131,067	2,107,761	5.16%	39,588,480	92.14%	-1,753,883	-2.12%	39,942,358	97.76%
Bad Debt Expense	114,333,065	128,452,171	146,646,114	200,910,108	271,086,743	861,428,201	14,119,106	12.35%	72,457,937	56.41%	70,176,635	34.93%	156,753,678	137.10%
Total Operating Expenses	2,287,201,089	2,469,189,054	2,755,646,610	3,041,865,547	3,254,480,884	13,808,383,184	181,987,965	7.96%	572,676,493	23.19%	212,615,337	6.99%	967,279,795	42.29%
Net Operating Income	74,968,546	91,119,565	76,259,481	62,568,652	95,594,794	400,511,038	16,151,019	21.54%	-28,550,913	-31.33%	33,026,142	52.78%	20,626,248	27.51%
Net Operating Margin	3.28%	3.69%	2.77%	2.06%	2.94%	2.95%	0.41%	12.59%	-1.63%	-44.26%	0.88%	42.80%	-0.34%	-10.39%
% Medicaid of Gross Revenue	13.97%	15.90%	15.58%	14.42%	13.66%	14.71%	1.92%	13.76%	-1.47%	-9.26%	-0.77%	-5.31%	-0.32%	-2.26%
% Self Pay of Gross Revenue	4.38%	4.33%	4.45%	4.79%	5.81%	4.75%	-0.05%	-1.13%	0.47%	10.81%	1.01%	21.09%	1.43%	32.67%
% Charity of Gross Revenue	0.70%	0.77%	0.94%	0.98%	1.05%	0.89%	0.08%	10.82%	0.20%	26.52%	0.07%	7.11%	0.35%	50.17%
% Bad Debt of Gross Revenue	2.63%	2.59%	2.61%	3.21%	3.95%	3.00%	-0.04%	-1.64%	0.62%	23.86%	0.74%	23.06%	1.32%	49.93%

Critical Access Hospitals (n=25)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	890	840	931	748	748,000	4,157	-50	-5.62%	-92	-10.95%	0	0.00%	-142	-15.96%
Admissions total	19,208	19,901	19,648	19,292	19,223	97,272	693	0	-609	0	-69	0	15	0
Neonatal Admissions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Inpatient Days	140,626	140,784	151,412	128,630	125,307	686,759	158	0.11%	-12,154	-8.63%	-3,323	-2.58%	-15,219	-10.89%
Length Of Stay	7.321	7.074	7.706	6.668	6.519	7.058	-0.247	-3.37%	-0.407	-5.75%	-0.149	-2.23%	-0.803	-10.96%
Total Medicaid Inpatient Days	43,110	41,532	43,422	43,385	41,116	212,565	-1,578	-3.66%	1,853	4.46%	-2,269	-5.23%	-1,994	-4.63%
Emergency Room Visits	140,008	146,744	146,988	143,798	152,047	729,565	6,736	4.81%	-2,946	-2.01%	8,249	5.74%	12,039	8.60%
Outpatient Visits	919,359	995,555	1,121,761	1,113,290	1,162,897	5,312,862	76,196	8.29%	117,735	11.83%	49,607	4.46%	243,538	26.49%
Gross Revenue	432,208,683	493,522,113	537,330,790	580,204,957	629,483,912	2,672,750,455	61,313,430	14.19%	86,682,844	17.56%	49,278,955	8.49%	197,275,229	45.64%
Total Medicaid Net Rev.	55,347,587	66,428,262	70,549,621	67,949,726	65,939,785	326,214,981	11,080,674	20.02%	1,521,464	2.29%	-2,009,941	-2.96%	10,592,197	19.14%
Local Tax Subsidy	4,442,301	5,709,268	5,146,915	5,851,859	6,049,327	27,199,670	1,266,967	28.52%	142,591	2.50%	197,468	3.37%	1,607,026	36.18%
Charity Care	732,639	911,886	1,449,739	2,730,901	4,332,598	10,157,763	179,247	24.47%	1,819,015	199.48%	1,601,697	58.65%	3,599,959	491.37%
Bad Debt Expense	13,776,577	15,021,856	17,323,429	24,930,101	33,019,313	104,071,276	1,245,279	9.04%	9,908,245	65.96%	8,089,212	32.45%	19,242,736	139.68%
Total Operating Expenses	263,036,844	290,921,509	317,260,438	342,121,278	378,026,436	1,591,366,505	27,884,665	10.60%	51,199,769	17.60%	35,905,158	10.49%	114,989,592	43.72%
Net Operating Income	14,528,039	20,107,790	14,548,190	14,260,072	20,812,484	84,256,575	5,579,751	38.41%	-5,847,718	-29.08%	6,552,412	45.95%	6,284,445	43.26%
Net Operating Margin	5.52%	6.91%	4.59%	4.17%	5.51%	5.34%	1.39%	25.14%	-2.74%	-39.70%	1.34%	32.09%	-0.02%	-0.32%
% Medicaid of Gross Revenue	17.50%	18.49%	18.68%	16.75%	15.67%	17.42%	1.00%	5.69%	-1.74%	-9.41%	-1.08%	-6.43%	-1.82%	-10.42%
% Self Pay of Gross Revenue	4.92%	5.46%	5.14%	6.07%	6.58%	5.63%	0.53%	10.78%	0.61%	11.22%	0.51%	8.41%	1.65%	33.56%
% Charity of Gross Revenue	0.16%	0.16%	0.27%	0.48%	0.73%	0.36%	0.00%	-0.21%	0.31%	192.76%	0.25%	52.44%	0.56%	345.37%
% Bad Debt of Gross Revenue	3.19%	3.04%	3.22%	4.30%	5.25%	3.80%	-0.14%	-4.51%	1.25%	41.16%	0.95%	22.08%	2.06%	64.56%

Non-Critical Access Hospitals (n=28)

Year	2003	2004	2005	2006	2007	2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007		
						Total/Average	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	3,122	3,134	3,157	3,189	3,103,000	15,705	12	0.38%	55	1.75%	-86	-2.70%	-19	-0.61%
Admissions Total	127,454	129,152	131,685	131,029	127,841	647,161	1,698	0	1,877	0	-3,188	0	387	0
Neonatal Admissions	222	254	229	260	275	1,240	32	14.41%	6	2.36%	15	5.77%	53	23.87%
Inpatient Days	615,506	602,305	604,828	578,501	575,106	2,976,246	-13,201	-2.14%	-23,804	-3.95%	-3,395	-0.59%	-40,400	-6.56%
Length Of Stay	4.829	4.664	4.593	4.415	4.499	4.6	-0.166	-3.43%	-0.248	-5.33%	0.084	1.89%	-0.331	-6.85%
Total Medicaid Inpatient Days	87,741	90,635	94,463	110,877	108,351	492,067	2,894	3.30%	20,242	22.33%	-2,526	-2.28%	20,610	23.49%
Emergency Room Visits	523,388	533,312	538,153	519,962	518,041	2,632,856	9,924	1.90%	-13,350	-2.50%	-1,921	-0.37%	-5,347	-1.02%
Outpatient Visits	3,162,415	2,998,924	3,245,804	3,530,717	3,754,192	16,692,052	-163,491	-5.17%	531,793	17.73%	223,475	6.33%	591,777	18.71%
Gross Revenue	3,096,046,092	3,553,948,600	4,057,331,841	4,548,259,314	5,074,214,028	20,329,799,875	457,902,508	14.79%	994,310,714	27.98%	525,954,714	11.56%	1,978,167,936	63.89%
Total Medicaid Net Rev.	270,239,727	290,689,533	323,371,218	374,427,705	372,447,401	1,631,175,585	20,449,806	7.57%	83,738,173	28.81%	-1,980,304	-0.53%	102,207,674	37.82%
Local Tax Subsidy	2,084,886	2,123,938	2,225,642	2,348,320	2,444,600	11,227,386	39,052	1.87%	224,382	10.56%	96,280	4.10%	359,714	17.25%
Charity Care	15,573,094	40,457,572	30,589,841	46,386,241	54,441,645	187,448,393	24,884,478	159.79%	5,928,669	14.65%	8,055,404	17.37%	38,868,551	249.59%
Bad Debt Expense	101,334,778	118,821,425	136,801,988	160,848,424	209,441,958	727,248,573	17,486,647	17.26%	42,026,999	35.37%	48,593,534	30.21%	108,107,180	106.66%
Total Operating Expenses	1,523,245,278	1,656,872,046	1,808,231,939	1,963,418,632	2,156,100,667	9,107,868,562	133,626,768	8.77%	306,546,586	18.50%	192,682,035	9.81%	632,855,389	41.55%
Net Operating Income	45,104,410	77,700,339	86,108,372	108,378,431	157,797,960	475,089,512	32,595,929	72.27%	30,678,092	39.48%	49,419,529	45.60%	112,693,550	249.85%
Net Operating Margin	2.96%	4.69%	4.76%	5.52%	7.32%	5.05%	1.73%	58.37%	0.83%	17.71%	1.80%	32.59%	4.36%	147.16%
% Medicaid of Gross Revenue	17.79%	18.75%	19.00%	17.55%	16.54%	17.92%	0.95%	5.35%	-1.20%	-6.38%	-1.01%	-5.78%	-1.26%	-7.07%
% Self Pay of Gross Revenue	4.93%	5.17%	5.27%	5.97%	6.09%	5.49%	0.24%	4.81%	0.80%	15.51%	0.12%	1.95%	1.16%	23.42%
% Charity of Gross Revenue	0.54%	0.79%	0.84%	1.15%	1.15%	0.89%	0.25%	47.34%	0.36%	44.90%	0.00%	0.20%	0.61%	113.92%
% Bad Debt of Gross Revenue	3.27%	3.34%	3.37%	3.54%	4.13%	3.53%	0.07%	2.15%	0.19%	5.78%	0.59%	16.71%	0.85%	26.11%

Negative Operating Margin Hospitals

Year	2003		2004		2005		2006		2007		2003 to 2004		2004 to 2006		2006 to 2007		2003 to 2007	
	(n=18)		(n=17)		(n=16)		(n=19)		(n=14)	Totals/Averages	Number Change	% Change	Number Change	% Change	Number Change	% Change	Number Change	% Change
Beds set up and Staffed	4,031	3,601	3,601	3,601	3,271	3,429,000	3,429,000	3,429,000	2,120	16,452	-430	-10.67%	-172	-4.78%	-1,309	-38.17%	-1,911	-47.41%
Admissions total	167,498	135,837	135,837	146,298	138,839	146,298	146,298	87,088	87,088	675,560	-31,661	0	10,461	0	-59,210	0	-80,410	0
Neonatal Admissions	1,311	1,002	1,002	1,467	3,071	1,467	1,467	180	180	7,031	-309	-23.57%	465	46.41%	-1,287	-87.73%	-1,131	-86.27%
Inpatient Days	873,222	785,598	785,598	791,859	694,331	791,859	791,859	488,498	488,498	3,633,508	-87,624	-10.03%	6,261	0.80%	-303,361	-38.31%	-384,724	-44.06%
Length Of Stay	5.213	5.783	5.783	5.413	5.001	5.413	5.413	5.609	5.609	5.404	0.57	10.93%	-0.371	-6.41%	0.197	3.63%	0.396	7.59%
Total Medicaid Inpatient Days	160,489	219,328	219,328	227,341	136,098	227,341	227,341	99,797	99,797	843,053	58,839	36.66%	8,013	3.65%	-127,544	-56.10%	-60,692	-37.82%
Emergency Room Visits	537,681	452,337	452,337	516,711	529,862	516,711	516,711	373,079	373,079	2,409,670	-85,344	-15.87%	64,374	14.23%	-143,632	-27.80%	-164,602	-30.61%
Outpatient Visits	3,246,131	2,419,756	2,419,756	2,922,511	3,543,435	2,922,511	2,922,511	2,580,889	2,580,889	14,712,722	-82,6375	-25.46%	502,755	20.78%	-341,622	-11.69%	-665,242	-20.49%
Gross Revenue	5,600,083,849	5,379,913,369	5,379,913,369	6,876,238,965	6,545,735,273	6,876,238,965	6,876,238,965	4,683,996,099	4,683,996,099	29,085,967,555	-220,170,480	-3.93%	1,496,325,596	27.81%	-2,192,242,866	-31.88%	-916,087,750	-16.36%
Total Medicaid Net Rev.	499,824,246	445,594,129	445,594,129	572,804,897	514,267,372	572,804,897	572,804,897	262,691,024	262,691,024	2,295,181,668	-54,230,117	-10.85%	127,210,768	28.55%	-310,113,873	-54.14%	-237,133,221	-47.44%
Local Tax Subsidy	4,869,377	36,822,045	36,822,045	38,302,212	3,367,999	38,302,212	38,302,212	41,401,658	41,401,658	124,763,291	31,952,668	65.620%	1,480,167	4.02%	3,099,446	8.09%	36,532,281	750.25%
Charity Care	67,778,731	70,704,157	70,704,157	149,714,222	83,766,590	149,714,222	149,714,222	108,439,710	108,439,710	480,403,410	2,925,426	4.32%	79,010,065	111.75%	-41,274,512	-27.57%	40,660,979	59.99%
Bad Debt Expense	138,156,420	123,266,577	123,266,577	168,458,039	136,661,123	168,458,039	168,458,039	136,865,578	136,865,578	703,407,737	-14,889,843	-10.78%	45,191,462	36.66%	-31,592,461	-18.75%	-1,290,842	-0.93%
Total Operating Expenses	2,278,310,624	2,085,600,339	2,085,600,339	2,587,960,041	2,638,143,299	2,587,960,041	2,587,960,041	1,754,255,999	1,754,255,999	11,344,270,302	-192,710,285	-8.46%	502,359,702	24.09%	-833,704,042	-32.21%	-524,054,625	-23.00%
Net Operating Income	-56,558,527	-142,493,304	-142,493,304	-68,728,932	-123,719,426	-68,728,932	-68,728,932	-53,238,046	-53,238,046	-444,738,235	-85,934,777	151.94%	73,764,372	-51.77%	15,490,886	-22.54%	3,320,481	-5.87%
Net Operating Margin	-2.48%	-6.83%	-6.83%	-2.66%	-4.69%	-2.66%	-2.66%	-3.03%	-3.03%	-3.94%	-4.35%	175.22%	4.18%	-61.13%	-0.38%	14.27%	-0.55%	22.25%
% Medicaid of Gross Revenue	15.93%	19.04%	19.04%	17.38%	15.22%	17.38%	17.38%	17.14%	17.14%	16.94%	3.11%	19.55%	-1.67%	-8.75%	-0.24%	-1.37%	1.21%	7.59%
% Self Pay of Gross Revenue	3.39%	4.99%	4.99%	6.01%	4.55%	6.01%	6.01%	7.53%	7.53%	5.29%	1.60%	47.13%	1.02%	20.43%	1.52%	25.30%	4.14%	122.01%
% Charity of Gross Revenue	0.79%	1.49%	1.49%	2.53%	1.08%	2.53%	2.53%	2.80%	2.80%	1.74%	0.70%	88.84%	1.04%	70.12%	0.27%	10.65%	2.01%	255.43%
% Bad Debt of Gross Revenue	2.47%	2.29%	2.29%	2.45%	2.09%	2.45%	2.45%	2.92%	2.92%	2.44%	-0.18%	-7.13%	0.16%	6.92%	0.47%	19.27%	0.45%	18.44%